

FOURTH QUARTER 2019

FINANCIAL SUPPLEMENT

ALLY FINANCIAL INC. FORWARD-LOOKING STATEMENTS AND ADDITIONAL INFORMATION



This document and related communications should be read in conjunction with the financial statements, notes, and other information contained in our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K. This information is preliminary and based on company and third-party data available at the time of the presentation or related communication.

This document and related communications contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements can be identified by the fact that they do not relate strictly to historical or current facts—such as statements about the outlook for various financial and operating metrics and statements about future capital allocation and actions. Forward-looking statements often use words such as "believe," "expect," "anticipate," "intend," "pursue," "seek," "continue," "estimate," "project," "outlook," "forecast," "potential," "target," "objective," "trend," "plan," "goal," "initiative," "priorities," or other words of comparable meaning or future-tense or conditional verbs such as "may," "will," "should," "would," or "could." Forward-looking statements convey our expectations, intentions, or forecasts about future events, circumstances, or results. All forward-looking statements, by their nature, are subject to assumptions, risks, and uncertainties, which may change over time and many of which are beyond our control. You should not rely on any forward-looking statement as a prediction or guarantee about the future. Actual future objectives, strategies, plans, prospects, performance, conditions, or results may differ materially from those set forth in any forward-looking statement. Some of the factors that may cause actual results or other future events or circumstances to differ from those in forward-looking statements are described in our Annual Report on Form 10-K for the year ended December 31, 2018, our subsequent Quarterly Reports on Form 10-Q or Current Reports on Form 8-K, or other applicable documents that are filed or furnished with the U.S. Securities and Exchange Commission (collectively, our "SEC filings"). Any forward-looking statement made by us or on our behalf speaks only as of the date that it was made. We do not undertake to update any forward-looking statement to reflect the impact of events, circumstances, or results that arise after the date that the statement was made, except as required by applicable securities laws. You, however, should consult further disclosures (including disclosures of a forward-looking nature) that we may make in any subsequent SEC filings.

This document and related communications contain specifically identified non-GAAP financial measures, which supplement the results that are reported according to generally accepted accounting principles ("GAAP"). These non-GAAP financial measures may be useful to investors but should not be viewed in isolation from, or as a substitute for, GAAP results. Differences between non-GAAP financial measures and comparable GAAP financial measures are reconciled in the presentation.

Unless the context otherwise requires, the following definitions apply. The term "loans" means the following consumer and commercial products associated with our direct and indirect financing activities: loans, retail installment sales contracts, lines of credit, and other financing products excluding operating leases. The term "operating leases" means consumer- and commercial-vehicle lease agreements where Ally is the lessor and the lessee is generally not obligated to acquire ownership of the vehicle at lease-end or compensate Ally for the vehicle's residual value. The terms "lend," "finance," and "originate" mean our direct extension or origination of loans, our purchase or acquisition of loans, or our purchase of operating leases as applicable. The term "consumer" means all consumer products associated with our loan and operating-lease activities and all commercial retail installment sales contracts. The term "commercial" means all commercial products associated with our loan activities, other than commercial retail installment sales contracts.

ALLY FINANCIAL INC. TABLE OF CONTENTS



| | Page(s) |
|--|---------|
| Consolidated Results | |
| Consolidated Financial Highlights | 4 |
| Consolidated Income Statement | 5 |
| Consolidated Period-End Balance Sheet | 6 |
| Consolidated Average Balance Sheet | 7 |
| Segment Detail | |
| Segment Highlights | 8 |
| Automotive Finance | 9-10 |
| Insurance | 11 |
| Mortgage Finance | 12 |
| Corporate Finance | 13 |
| Corporate and Other | 14 |
| Credit Related Information | 15-16 |
| Supplemental Detail | |
| Capital | 17 |
| Liquidity | 18 |
| Net Interest Margin and Deposits | 19 |
| Ally Bank Consumer Mortgage HFI Portfolios | 20 |
| Earnings Per Share Related Information | 21 |
| Adjusted Tangible Book Value Per Share Related Information | 22 |
| Core ROTCE Related Information | 23 |
| Adjusted Efficiency Ratio Related Information | 24 |



| | | | | | QUARTERI | LY TR | ENDS | | | CHAN | GE V | S | | | FU | LL YEAR | | |
|--|-----------------------|----|--------------------|----|-------------------|-------|--------------|----------------|----|---------------|------|-------------------|----|----------------|----|----------------|----|--------------------|
| Selected Income Statement Data | 4Q 19 | | 3Q 19 | | 2Q 19 | | 1Q 19 | 4Q 18 | | 3Q 19 | | 4Q 18 | F | Y 2019 | F | Y 2018 | C | HANGE |
| Net financing revenue (ex. Core OID) (1) | \$ 1,164 | \$ | 1,195 | \$ | 1,164 | \$ | 1,139 | \$ 1,163 | \$ | (32) | \$ | 1 | \$ | 4,662 | \$ | 4,476 | \$ | 186 |
| Core OID | (8) | | (7) | | (7) | | (7) | (23) | | (0) | | 15 | | (29) | | (86) | | 5 |
| let financing revenue (as reported) | 1,156 | | 1,188 | | 1,157 | | 1,132 | 1,140 | | (32) | | 16 | | 4,633 | | 4,390 | | 243 |
| Other revenue (ex. change in the fair value of equity securities) (2) | 458 | | 424 | | 393 | | 396 | 393 | | 34 | | 65 | | 1,672 | | 1,535 | | 136 |
| Change in the fair value of equity securities (3) | 29 487 | | <i>(11)</i> 413 | | 2 395 | | 70 466 | (95) 298 | | 40 74 | | <i>124</i> 189 | | 89 | | (121) | | 211 347 |
| other revenue (as reported) Provision for loan losses | 487 276 | | 263 | | 395 177 | | 282 | 298 266 | | 13 | | 10 | | 1,761 998 | | 1,414 918 | | 34 <i>i</i> |
| | | | | | | | 830 | | | 42 | | | | | | | | |
| otal noninterest expense ⁽⁴⁾ re-tax income from continuing operations | 880 487 | _ | 838 500 | _ | 881 494 | _ | 486 | 804 368 | | (13) | | 76 119 | | 3,429 1,967 | | 3,264 1,622 | | 165 34 5 |
| ncome tax expense / (benefit) | 106 | | 119 | | (90) | | 111 | 79 | | (13) | | 27 | | 246 | | 359 | | (11: |
| Loss) / income from discontinued operations, net of tax | (3) | | - | | (2) | | (1) | 1 | | (3) | | (4) | | (6) | | - | | (11) |
| let income attributable to common shareholders | \$ 378 | \$ | 381 | \$ | 582 | \$ | 374 | \$ 290 | \$ | (3) | \$ | 88 | \$ | 1,715 | \$ | 1,263 | \$ | 45 |
| elected Balance Sheet Data (Period-End) | | | | | | | | | | | | | | | | | | |
| otal assets | \$ 180,644 | \$ | 181,485 | \$ | 180,448 | \$ | 180,117 | \$ 178,869 | \$ | (841) | \$ | 1,775 | | | | | | |
| onsumer loans | 89,924 | | 90,081 | | 90,698 | | 89,211 | 87,240 | | (157) | | 2,684 | | | | | | |
| ommercial loans | 38,307 | | 38,528 | | 38,512 | | 40,844 | 42,686 | | (221) | | (4,379) | | | | | | |
| llowance for loan losses | (1,263) | | (1,277) | | (1,282) | | (1,288) | (1,242) | | 14 | | (21) | | | | | | |
| Deposits | 120,752 | | 119,230 | | 116,325 | | 113,299 | 106,178 | | 1,522 | | 14,574 | | | | | | |
| otal equity | 14,416 | | 14,450 | | 14,316 | | 13,699 | 13,268 | | (34) | | 1,148 | | | | | | |
| ommon Share Count | | | | | | | | | | | | | | | | | | |
| /eighted average basic (5) | 380,793 | | 390,205 | | 398,100 | | 404,129 | 411,931 | | (9,413) | | (31,138) | | 393,234 | | 425,165 | | (31,93 |
| Veighted average diluted (5) | 383,391 | | 392,604 | | 399,916 | | 405,959 | 414,750 | | (9,213) | | (31,359) | | 395,395 | | 427,680 | | (32,28 |
| ssued shares outstanding (period-end) | 374,332 | | 383,523 | | 392,775 | | 399,761 | 404,900 | | (9,191) | | (30,568) | | | | | | |
| er Common Share Data | | | | | | | | | _ | | | | | | | | | |
| arnings per share (basic) (5) | \$ 0.99 | \$ | 0.98 | \$ | 1.46 | \$ | 0.93 | \$ 0.70 | \$ | 0.02 | \$ | 0.29 | \$ | 4.36 | \$ | 2.97 | \$ | 1.39 |
| arnings per share (diluted) (5) | 0.99 | | 0.97 | | 1.46 | | 0.92 | 0.70 | | 0.02 | | 0.29 | | 4.34 | | 2.95 | | 1.3 |
| djusted earnings per share ⁽⁶⁾ ook value per share | 0.95 38.5 | | 1.01 37.7 | | 0.97 36.4 | | 0.80 34.3 | 0.92 32.8 | | (0.06) 0.8 | | 0.03 5.7 | | 3.72 38.5 | | 3.34 32.8 | | 0.3 |
| angible book value per share (7) | 37.3 | | 37.0 | | 35.7 | | 33.6 | 32.6 32.1 | | 0.8 | | 5.7 | | 37.3 | | 32.0 32.1 | | 5.2 |
| djusted tangible book value per share ⁽⁷⁾ | 37.3 35.1 | | 34.7 | | 33.6 | | 31.4 | 29.9 | | 0.4 | | 5.2 | | 37.3 35.1 | | 29.9 | | 5.2 |
| elect Financial Ratios | | | | | | | | | | | | | | | | | | |
| et interest margin (as reported) | 2.64% | | 2.70% | | 2.66% | | 2.67% | 2.66% | | | | | | 2.67% | | 2.65% | | |
| et interest margin (ex. Core OID) (8) | 2.66% | | 2.72% | | 2.67% | | 2.69% | 2.72% | | | | | | 2.68% | | 2.70% | | |
| ost of funds | 2.55% | | 2.66% | | 2.74% | | 2.70% | 2.60% | | | | | | 2.66% | | 2.38% | | |
| ost of funds (ex. Core OID) (8) | 2.51% | | 2.62% | | 2.70% | | 2.66% | 2.52% | | | | | | 2.62% | | 2.31% | | |
| fficiency Ratio (9) | 53.6% | | 52.3% | | 56.8% | | 51.9% | 55.9% | | | | | | 53.6% | | 56.2% | | |
| djusted efficiency ratio (8)(9) | 49.4% | | 45.3% | | 46.1% | | 48.9% | 46.9% | | | | | | 47.4% | | 47.6% | | |
| eturn on average assets (10) | 0.8% | | 0.8% | | 1.3% | | 0.8% | 0.7% | | | | | | 1.0% | | 0.7% | | |
| eturn on average total equity (10) | 10.5% | | 10.6% | | 16.6% | | 11.1% | 8.8% | | | | | | 12.4% | | 9.4% | | |
| eturn on average tangible common equity (10) | 10.7% | | 10.8% | | 17.0% | | 11.3% | 9.0% | | | | | | 12.7% | | 9.8% | | |
| ore ROTCE (11) | 11.2% | | 12.3% | | 12.4% | | 10.9% | 13.4% | | | | | | 12.0% | | 12.3% | | |
| apital Ratios (12) | | | | | | | | | | | | | | | | | | |
| common Equity Tier 1 (CET1) capital ratio | 9.5% | | 9.6% | | 9.5% | | 9.3% | 9.1% | | | | | | | | | | |
| ier 1 capital ratio | 11.2% | | 11.2% | | 11.2% | | 11.0% | 10.8% | | | | | | | | | | |
| Total capital ratio | 12.8% | | 12.8% | | 12.7% | | 12.5% | 12.3% | | | | | | | | | | |
| Fier 1 leverage ratio | 9.1% | | 9.1% | | 9.0% | | 9.0% | 9.0% | | | | | | | | | | |

⁽¹⁾ Represents a non-GAAP financial measure. Excludes Core OID. For more details refer to page 21.

⁽²⁾ Represents a non-GAAP financial measure. Adjusted for change in the fair value of equity securities due to the implementation of ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity. For Non-GAAP calculation methodology and details see page 21.

⁽³⁾ Change in fair value of equity securities impacts the Insurance and Corporate Finance segments. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

⁽⁴⁾ Including but not limited to employee related expenses, commissions and provision for losses and loss adjustment expense related to the insurance business, information technology expenses, servicing expenses, marketing expenses, and other professional and legal expenses.

⁽⁵⁾ Includes shares related to share-based compensation that vested but were not yet issued.

⁽⁶⁾ Represents a non-GAAP financial measure. For more details refer to page 21.

⁽⁷⁾ Represents a non-GAAP financial measure. For more details refer to page 22.

⁽⁸⁾ Represents a non-GAAP financial measure. Excludes Core OID. For more details refer to page 21.

⁽⁹⁾ Represents a non-GAAP financial measure. For more details refer to page 24.

⁽¹⁰⁾ Return metrics are annualized.

⁽¹¹⁾ Return metrics are annualized. Represents a non-GAAP financial measure. For more details refer to page 23.

⁽¹⁷⁾ Basel Thrus became effective on January 1 (2015, subject to transition provisions primarily related to deductions and adjustments impacting CET1 capital and Tier 1 capital.

| 10 | in | millions) |
|----|----|-----------|
| 12 | m | millionsi |

| (\$ in millions) | | | | Ql | JARTEI | RLY TREN | NDS | | | CHANG | SE VS. | | | | FULI | L YEAR | | | | |
|---|----|-------|----|-------|--------|----------|-----|-------|----|-------|--------|-------|----|------|------|--------|----|--------|----|-------|
| | | 4Q 19 | 3 | Q 19 | 2 | Q 19 | | 1Q 19 | 4 | 1Q 18 | | 3Q 19 | 40 | 18 | F | Y 2019 | F' | Y 2018 | CH | IANGE |
| Financing revenue and other interest income | | | | | | | | | | | | | | | | | | | | |
| Interest and fees on finance receivables and loans | \$ | 1,811 | \$ | 1,859 | \$ | 1,860 | \$ | 1,807 | \$ | 1,790 | \$ | (48) | \$ | 21 | \$ | 7,337 | \$ | 6,688 | \$ | 649 |
| Interest on loans held-for-sale | | 4 | | 8 | | 3 | | 2 | | 5 | | (4) | | (1) | | 17 | | 15 | | 2 |
| Total interest and dividends on investment securities | | 217 | | 221 | | 227 | | 222 | | 211 | | (4) | | 6 | | 887 | | 729 | | 158 |
| Interest-bearing cash | | 15 | | 19 | | 21 | | 23 | | 22 | | (4) | | (7) | | 78 | | 72 | | 6 |
| Other earning assets | | 17 | | 16 | | 17 | | 18 | | 15 | | 1 | | 2 | | 68 | | 59 | | 9 |
| Operating leases | | 378 | | 368 | | 363 | | 361 | | 365 | | 10 | | 13 | | 1,470 | | 1,489 | | (19) |
| Total financing revenue and other interest income | | 2,442 | | 2,491 | | 2,491 | | 2,433 | | 2,408 | | (49) | | 34 | | 9,857 | | 9,052 | | 805 |
| Interest expense | | | | | | | | | | | | | | | | | | | | |
| Interest on deposits | | 637 | | 658 | | 651 | | 592 | | 523 | | (21) | | 114 | | 2,538 | | 1,735 | | 803 |
| Interest on short-term borrowings | | 21 | | 33 | | 37 | | 44 | | 48 | | (12) | | (27) | | 135 | | 149 | | (14) |
| Interest on long-term debt | | 366 | | 378 | | 407 | | 419 | | 457 | | (12) | | (91) | | 1,570 | | 1,753 | | (183) |
| Total interest expense | | 1,024 | | 1,069 | | 1,095 | | 1,055 | | 1,028 | | (45) | | (4) | | 4,243 | | 3,637 | | 606 |
| Depreciation expense on operating lease assets | | 262 | | 234 | | 239 | | 246 | | 240 | | 28 | | 22 | | 981 | | 1,025 | | (44) |
| Net financing revenue (as reported) | \$ | 1,156 | \$ | 1,188 | \$ | 1,157 | \$ | 1,132 | \$ | 1,140 | \$ | (32) | \$ | 16 | \$ | 4,633 | \$ | 4,390 | \$ | 243 |
| Other revenue | | | | | | | | | | | | | | | | | | | | |
| Servicing fees | | 3 | | 4 | | 5 | | 6 | | 6 | | (1) | | (3) | | 18 | | 27 | | (10) |
| Insurance premiums and service revenue earned | | 285 | | 280 | | 261 | | 261 | | 269 | | 5 | | 16 | | 1,087 | | 1,022 | | 65 |
| Gain on mortgage and automotive loans, net | | 6 | | 10 | | 2 | | 10 | | 6 | | (4) | | - | | 28 | | 25 | | 3 |
| Other gain/loss on investments, net | | 69 | | 27 | | 39 | | 108 | | (87) | | 42 | | 156 | | 243 | | (50) | | 293 |
| Other income, net of losses | | 125 | | 92 | | 88 | | 81 | | 104 | | 33 | | 21 | | 386 | | 390 | | (3) |
| Total other revenue | · | 487 | | 413 | | 395 | | 466 | | 298 | | 74 | | 189 | | 1,761 | | 1,414 | | 347 |
| Total net revenue | | 1,643 | | 1,601 | | 1,552 | | 1,598 | | 1,438 | | 42 | | 205 | | 6,394 | | 5,804 | | 590 |
| Provision for loan losses | | 276 | | 263 | | 177 | | 282 | | 266 | | 13 | | 10 | | 998 | | 918 | | 80 |
| Noninterest expense | | | | | | | | | | | | | | | | | | | | |
| Compensation and benefits expense | | 312 | | 296 | | 296 | | 318 | | 283 | | 16 | | 29 | | 1,222 | | 1,155 | | 67 |
| Insurance losses and loss adjustment expenses | | 61 | | 74 | | 127 | | 59 | | 54 | | (13) | | 7 | | 321 | | 295 | | 26 |
| Other operating expenses | | 507 | | 468 | | 458 | | 453 | | 467 | | 39 | | 40 | | 1,886 | | 1,814 | | 72 |
| Total noninterest expense | | 880 | | 838 | | 881 | | 830 | | 804 | | 42 | | 76 | | 3,429 | | 3,264 | | 165 |
| Pre-tax income from continuing operations | \$ | 487 | \$ | 500 | \$ | 494 | \$ | 486 | \$ | 368 | \$ | (13) | \$ | 119 | \$ | 1,967 | \$ | 1,622 | \$ | 345 |
| Income tax expense / (benefit) from continuing operations | | 106 | | 119 | | (90) | | 111 | | 79 | | (13) | | 27 | | 246 | | 359 | | (113) |
| Net income from continuing operations | | 381 | | 381 | | 584 | | 375 | | 289 | | - | | 92 | | 1,721 | | 1,263 | | 458 |
| (Loss) / income from discontinued operations, net of tax | | (3) | | - | | (2) | | (1) | | 1 | | (3) | | (4) | | (6) | | - | | (6) |
| Net income | \$ | 378 | \$ | 381 | \$ | 582 | \$ | 374 | \$ | 290 | \$ | (3) | \$ | 88 | \$ | 1,715 | \$ | 1,263 | \$ | 452 |
| Core Pre-Tax Income Walk | | | | | | | | | | | | | | | | | | | | |
| | \$ | 1,164 | • | 1,195 | • | 4 404 | • | 1,139 | • | 4.400 | \$ | (20) | Φ. | 4 | \$ | 4,662 | \$ | 4,476 | • | 186 |
| Net financing revenue (ex. Core OID) (1) | Ф | | \$ | | \$ | 1,164 | \$ | | \$ | 1,163 | Ф | (32) | \$ | 1 | Ф | | Ф | | \$ | |
| Adjusted other revenue (2) | | 458 | | 424 | | 393 | | 396 | | 393 | | 34 | | 65 | | 1,672 | | 1,535 | | 136 |
| Provision for loan losses | | 276 | | 263 | | 177 | | 282 | | 266 | | 13 | | 10 | | 998 | | 918 | | 80 |
| Noninterest expense | | 880 | | 838 | | 881 | | 830 | | 804 | | 42 | | 76 | | 3,429 | | 3,264 | | 165 |
| Core pre-tax income (3) | \$ | 466 | \$ | 519 | \$ | 499 | \$ | 423 | \$ | 486 | \$ | (53) | \$ | (20) | \$ | 1,907 | \$ | 1,829 | \$ | 78 |
| Core OID | | (8) | | (7) | | (7) | | (7) | | (23) | | (0) | | 15 | | (29) | | (86) | | 57 |
| Change in the fair value of equity securities (4) | | 29 | | (11) | | 2 | | 70 | | (95) | | 40 | | 124 | | 89 | | (121) | | 211 |
| Pre-tax income from continuing operations | \$ | 487 | \$ | 500 | \$ | 494 | \$ | 486 | \$ | 368 | \$ | (13) | \$ | 119 | \$ | 1,967 | \$ | 1,622 | \$ | 345 |
| | | | | | _ | | | | | | | | | | | | | | | |

⁽¹⁾ Represents a non-GAAP financial measure. Excludes Core OID. For more details refer to page 21.

⁽²⁾ Represents a non-GAAP financial measure. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity. For more details refer to page 21.

⁽³⁾ Core pre-tax income is a non-GAAP financial measure that adjusts pre-tax income from continuing operations by excluding (1) Core OID and (2) equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity. Management believes core pre-tax income can help the reader better understand the operating performance of the core businesses and their ability to generate earnings.

⁽⁴⁾ Change in fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

| ۱ | (\$ | in | millions) | |
|---|-----|----|-----------|--|
| | | | | |

| Assets 4Q 19 3Q 19 2Q 19 1Q 19 4Q 18 3Q 19 4Q 18 Cash an cash equivalents \$6 19 \$723 \$659 \$946 \$810 \$100 \$101 Noninterest-bearing \$2,936 \$2,894 \$2,094 3,011 3,727 42 7791 TOtal cash equivalents 3,555 3,047 3,555 3,047 3,553 3,937 4,527 42 7791 Total cash equivalents 32,568 32,577 3,174 3,0553 28,438 (104 4,030 Loans held-for-sale, net 1568 10,00 275 107 3,436 3,169 1,695 Allowance folian losses (128,231 128,608 128,737 1,282 1,288 1,292 1,288 1,292 1,388 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 1,416 | (* | | | | QL | JART | ERLY TREN | DS | | | | | CHAN | GE VS | <u>. </u> |
|---|---|----|---------|----|---------|------|-----------|----|---------|----|---------|----|---------|-------|--|
| Noninterest-bearing \$619 \$723 \$659 \$946 \$810 \$104 \$191 Interest-bearing 2.936 2.894 2.904 3.011 3.727 42 7.991 Total cash and cash equivalents 3.555 3.617 3.563 3.957 4.537 6.62 9.826 Investment securities 3.2468 32.572 31.740 30.553 28.438 (104) 4.030 Loans held-for-sale, net 128.231 128.609 129.210 130.055 129.926 (378) (1.695) Finance receivables and loans 128.231 128.609 129.210 130.055 129.926 (378) (1.695) Finance receivables and loans 128.231 128.609 129.210 130.055 129.926 (378) (1.695) Finance receivables and loans 128.231 128.609 129.210 130.055 129.926 (378) (1.695) Finance receivables and loans 128.988 127.332 127.928 128.676 128.684 (364) (1.716) Investment in operating leases, net 8.846 8.653 8.407 8.339 8.417 211 447 Fremiums receivables and other insurance assets 2.558 2.521 2.460 2.401 2.326 377 2.32 Other assets 6.073 5.790 6.075 5.993 6.153 2.83 (80) Total assets 1.904 1.904 1.904 1.904 1.904 1.904 Interest-bearing 1.206.33 119.074 116.163 113.158 1.904 1.904 1.904 Noninterest-bearing 1.206.33 119.074 116.163 113.158 1.904 1.904 1.904 Total deposit liabilities 1.206.33 1.207 1.208 1.457 Total deposit liabilities 3.4027 35.730 37.466 41.490 41.493 1.703 1.606 Total deposit liabilities 3.4027 35.730 37.466 41.490 41.493 1.703 1.606 Total deposit liabilities 1.904 1.904 1.904 1.904 1.904 1.904 1.904 1.904 Une model the liabilities 1.904 1 | Assets | | 4Q 19 | | 3Q 19 | | 2Q 19 | | 1Q 19 | | 4Q 18 | 3 | IQ 19 | | 4Q 18 |
| Total cash and cash equivalents | Cash and cash equivalents | | | | | | | | | | | | | | |
| Total cash and cash equivalents 3.555 3.617 3.563 3.957 4.537 (62) (982) Investment securities 1 | Noninterest-bearing | \$ | 619 | \$ | 723 | \$ | 659 | \$ | 946 | \$ | 810 | \$ | (104) | \$ | (191) |
| Investment securities | Interest-bearing | | 2,936 | | 2,894 | | 2,904 | | 3,011 | | 3,727 | | 42 | | (791) |
| Common stock and paid-in capital (%2) 158 1,000 275 107 314 (%2) (158) | Total cash and cash equivalents | | 3,555 | | 3,617 | | 3,563 | | 3,957 | | 4,537 | | (62) | | (982) |
| Page | Investment securities (1) | | 32,468 | | 32,572 | | 31,740 | | 30,553 | | 28,438 | | (104) | | 4,030 |
| Allowance for loan losses | Loans held-for-sale, net | | 158 | | 1,000 | | 275 | | 107 | | 314 | | (842) | | (156) |
| Total finance receivables and loans, net 126,968 127,332 127,928 128,767 128,684 (364) (1,716) Investment in operating leases, net 8,864 8,653 8,407 8,339 8,417 211 447 4 | Finance receivables and loans | | 128,231 | | 128,609 | | 129,210 | | 130,055 | | 129,926 | | (378) | | (1,695) |
| Nevstment in operating leases, net 8,864 8,653 8,407 8,339 8,417 211 447 147 | Allowance for loan losses | | (1,263) | | (1,277) | | (1,282) | | (1,288) | | (1,242) | | 14 | | (21) |
| Premiums receivables and other insurance assets 2,558 2,521 2,460 2,401 2,326 37 232 2,400 2,401 2,326 37 232 2,400 2,401 2,326 37 232 2,400 2,401 2,326 3,401 2,326 2,401 2,326 3,401 2,326 3,401 2,326 3,401 2,326 3,401 2,326 3,401 2,326 3,401 2,326 3,401 2,326 3,401 3,4027 3,402 | Total finance receivables and loans, net | | 126,968 | | 127,332 | | 127,928 | | 128,767 | | 128,684 | | (364) | | (1,716) |
| Other assets 6,073 5,790 6,075 5,993 6,153 283 (80) Total assets 180,644 181,485 180,448 180,117 178,669 8,841 1,775 Liabilities Deposit liabilities 8 119 156 162 141 142 (37) (23) Interest-bearing 120,633 119,074 116,63 113,158 106,036 1,559 14,597 Total deposit liabilities 120,752 119,230 116,325 113,299 106,178 1,522 14,574 Short-term borrowings 5,531 5,335 6,519 6,115 9,987 196 (4,557) Long-term debt 34,027 35,730 37,466 41,490 44,193 (1,703) (10,166) Interest payable 641 894 744 696 523 (253) 118 Uneamed insurance premiums and service revenue 3,305 3,246 3,171 3,096 3,044 59 2,260 | Investment in operating leases, net | | 8,864 | | 8,653 | | 8,407 | | 8,339 | | 8,417 | | 211 | | 447 |
| Total assets Sanda | Premiums receivables and other insurance assets | | 2,558 | | 2,521 | | 2,460 | | 2,401 | | 2,326 | | 37 | | 232 |
| Common stock and paid-in capital Common stock a | Other assets | | | | | | | | | | | | | | |
| Deposit liabilities Series | Total assets | \$ | 180,644 | \$ | 181,485 | \$ | 180,448 | \$ | 180,117 | \$ | 178,869 | \$ | (841) | \$ | 1,775 |
| Noninterest-bearing 119 156 162 141 142 (37) (23) Interest-bearing 120,633 119,074 116,163 113,158 106,036 1,559 14,597 Total deposit liabilities 120,752 119,230 116,325 113,299 106,178 1,522 14,574 Short-term borrowings 5,531 5,335 6,519 6,115 9,987 196 (4,456) Long-term debt 34,027 35,730 37,466 41,490 44,193 (1,703) (10,166) Interest payable 641 894 744 696 523 (253) 118 Unearned insurance premiums and service revenue 3,305 3,246 3,171 3,096 3,044 59 261 Accrued expense and other liabilities 1,972 2,600 1,907 1,722 1,676 (628) 296 Total liabilities 166,228 167,035 166,132 166,418 165,601 8007 8007 Fequity Common stock and paid-in capital (2) (4,057) (4,368) (4,682) (5,195) (5,489) 311 (4,324) Accumulated deficit (4,057) (4,368) (4,682) (5,195) (5,489) (34) (34) (34) Total equity 14,416 14,450 14,450 14,316 13,609 13,268 (34) 1,148 Common stock (1,057) (1,436) | Liabilities | | | | | | | | | | | | | | |
| Interest-bearing 120,633 119,074 116,163 113,158 106,036 1,559 14,597 Total deposit liabilities 120,752 119,230 116,325 113,299 106,178 1,522 14,574 Short-term borrowings 5,531 5,335 6,519 6,115 9,987 196 (4,456) Long-term debt 34,027 35,730 37,466 41,490 44,193 (1,703) (10,166) Interest payable 641 894 744 696 523 (253) 118 Unearned insurance premiums and service revenue 3,305 3,246 3,171 3,096 3,044 59 261 Accrued expense and other liabilities 1,972 2,600 1,907 1,722 1,676 (628) 296 Total liabilities 166,228 167,035 166,132 166,418 165,601 (807) 627 Equity Common stock and paid-in capital (2) (4,057) (4,368) (4,682) (5,195) (5,489) 311 1,432 Accumulated deficit (4,057) (4,368) (4,682) (5,195) (5,489) 311 1,432 Accumulated other comprehensive income / (loss) 123 190 84 (225) (539) (67) 662 Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 Total equity 14,576 14,576 14,316 13,699 13,268 (34) 1,148 Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 Total equity 14,416 14,450 14,450 14,316 13,699 13,268 (34) 1,148 Total equity 14,416 14,450 14,450 14,316 13,699 13,268 (34) 1,148 Total equity 14,416 14,450 14,450 14,316 13,699 13,268 (34) 1,148 Total equity 14,416 14,450 14,450 14,316 13,699 13,268 (34) 1,148 Total equity 14,416 14,450 14,450 14,316 13,699 13,268 (34) 1,148 Total equity 14,416 14,450 14,450 14,316 13,699 13,268 (34) 1,448 Total equity 14,416 14,450 14,450 14,316 13,699 13,268 (34) 1,448 Total equity 14,450 14,450 14,316 14,450 1 | Deposit liabilities | | | | | | | | | | | | | | |
| Total deposit liabilities 120,752 119,230 116,325 113,299 106,178 1,522 14,574 Short-term borrowings 5,531 5,335 6,519 6,115 9,987 196 (4,456) Long-term debt 34,027 35,730 37,466 41,490 44,193 (1,703) (10,166) Interest payable 641 894 744 696 523 (253) 118 Unearned insurance premiums and service revenue 3,305 3,246 3,171 3,096 3,044 59 261 Accrued expense and other liabilities 1,972 2,600 1,907 1,722 1,676 (628) 296 Total liabilities \$ 166,228 \$ 167,035 \$ 166,132 \$ 166,418 \$ 165,601 \$ (807) \$ 627 Equity Common stock and paid-in capital (2) \$ 18,350 \$ 18,628 \$ 18,914 \$ 19,119 \$ 19,296 \$ (278) \$ (946) Accumulated deficit (4,057) (4,368) (4,682) (5,195) (5,489) <td>Noninterest-bearing</td> <td>\$</td> <td>119</td> <td>\$</td> <td>156</td> <td>\$</td> <td>162</td> <td>\$</td> <td>141</td> <td>\$</td> <td>142</td> <td>\$</td> <td>(37)</td> <td>\$</td> <td>(23)</td> | Noninterest-bearing | \$ | 119 | \$ | 156 | \$ | 162 | \$ | 141 | \$ | 142 | \$ | (37) | \$ | (23) |
| Short-term borrowings 5,531 5,335 6,519 6,115 9,987 196 (4,456) Long-term debt 34,027 35,730 37,466 41,490 44,193 (1,703) (10,166) Interest payable 641 894 744 696 523 (253) 118 Unearned insurance premiums and service revenue 3,305 3,246 3,171 3,096 3,044 59 261 Accrued expense and other liabilities 1,972 2,600 1,907 1,722 1,676 (628) 296 Total liabilities 166,228 167,035 166,418 165,601 \$ (807) \$ 627 Equity Common stock and paid-in capital (2) \$ 18,350 \$ 18,628 \$ 18,914 \$ 19,119 \$ 19,296 \$ (278) \$ (946) Accumulated deficit (4,057) (4,368) (4,682) (5,195) (5,489) 311 1,432 Accumulated other comprehensive income / (loss) 123 190 84 (225) (539) (67) 662 | Interest-bearing | | 120,633 | | 119,074 | | 116,163 | | 113,158 | | 106,036 | | 1,559 | | 14,597 |
| Long-term debt 34,027 35,730 37,466 41,490 44,193 (1,703) (10,166) | Total deposit liabilities | | 120,752 | | 119,230 | | 116,325 | | 113,299 | | 106,178 | | 1,522 | | 14,574 |
| Interest payable 641 894 744 696 523 (253) 118 | Short-term borrowings | | 5,531 | | 5,335 | | 6,519 | | 6,115 | | 9,987 | | 196 | | (4,456) |
| Unearned insurance premiums and service revenue 3,305 3,246 3,171 3,096 3,044 59 261 Accrued expense and other liabilities 1,972 2,600 1,907 1,722 1,676 (628) 296 Total liabilities \$ 166,228 \$ 167,035 \$ 166,132 \$ 166,418 \$ 165,601 \$ (807) \$ 627 Equity Common stock and paid-in capital (2) \$ 18,350 \$ 18,628 \$ 18,914 \$ 19,119 \$ 19,296 \$ (278) \$ (946) Accumulated deficit (4,057) (4,368) (4,682) (5,195) (5,489) 311 1,432 Accumulated other comprehensive income / (loss) 123 190 84 (225) (539) (67) 662 Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 | Long-term debt | | 34,027 | | 35,730 | | 37,466 | | 41,490 | | 44,193 | | (1,703) | | (10,166) |
| Accrued expense and other liabilities 1,972 2,600 1,907 1,722 1,676 (628) 296 Total liabilities 166,228 167,035 166,132 166,418 165,601 (628) 296 Equity Common stock and paid-in capital (2) \$ 18,350 \$ 18,628 \$ 18,914 \$ 19,119 \$ 19,296 \$ (278) \$ (946) Accumulated deficit (4,057) (4,368) (4,682) (5,195) (5,489) 311 1,432 Accumulated other comprehensive income / (loss) 123 190 84 (225) (539) (67) 662 Total equity | Interest payable | | 641 | | 894 | | 744 | | 696 | | 523 | | (253) | | 118 |
| Equity \$ 18,350 \$ 18,350 \$ 18,628 \$ 18,914 \$ 19,119 \$ 19,296 \$ (278) \$ (946) Accumulated deficit (4,057) (4,368) (4,682) (5,195) (5,489) 311 1,432 Accumulated other comprehensive income / (loss) 123 190 84 (225) (539) (67) 662 Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 | Unearned insurance premiums and service revenue | | 3,305 | | 3,246 | | 3,171 | | 3,096 | | 3,044 | | 59 | | 261 |
| Equity \$ 18,350 \$ 18,628 \$ 18,914 \$ 19,119 \$ 19,296 \$ (278) \$ (946) Accumulated deficit (4,057) (4,368) (4,682) (5,195) (5,489) 311 1,432 Accumulated other comprehensive income / (loss) 123 190 84 (225) (539) (67) 662 Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 | Accrued expense and other liabilities | | | | | | | | | | | | | | |
| Common stock and paid-in capital (2) \$ 18,350 \$ 18,628 \$ 18,914 \$ 19,119 \$ 19,296 \$ (278) \$ (946) Accumulated deficit (4,057) (4,368) (4,682) (5,195) (5,489) 311 1,432 Accumulated other comprehensive income / (loss) 123 190 84 (225) (539) (67) 662 Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 | Total liabilities | \$ | 166,228 | \$ | 167,035 | \$ | 166,132 | \$ | 166,418 | \$ | 165,601 | \$ | (807) | \$ | 627 |
| Accumulated deficit (4,057) (4,368) (4,682) (5,195) (5,489) 311 1,432 Accumulated other comprehensive income / (loss) 123 190 84 (225) (539) (67) 662 Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 | Equity | | | | | | | | | | | | | | |
| Accumulated deficit (4,057) (4,368) (4,682) (5,195) (5,489) 311 1,432 Accumulated other comprehensive income / (loss) 123 190 84 (225) (539) (67) 662 Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 | Common stock and paid-in capital (2) | \$ | 18.350 | \$ | 18.628 | \$ | 18.914 | \$ | 19.119 | \$ | 19.296 | \$ | (278) | \$ | (946) |
| Accumulated other comprehensive income / (loss) 123 190 84 (225) (539) (67) 662 Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 | · | • | , | • | , | • | , | • | , | • | | • | ` , | , | ` , |
| Total equity 14,416 14,450 14,316 13,699 13,268 (34) 1,148 | | | , , | | , | | , , | | | | , , | | | | |
| | • | | | | | | | | | | | - | | | |
| | , , | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | |

⁽¹⁾ Includes held-to-maturity securities.

⁽²⁾ Includes Treasury stock.

CONSOLIDATED AVERAGE BALANCE SHEET (1)

| | L. |
|-----------|----|
| GI | IV |

| (\$ in millions) QUARTERLY TRENDS CHANGE VS. | | | | | | | | | | | | | | | | | |
|---|------------|-----------|--|---------|---------|----|---------|----|---------|-------|----------|----|---------|----|----------|----|---------|
| | | | QUARTERLY | TRENDS | | | | | CHAN | GE VS | S | | | F | ull Year | | |
| Assets | 4Q 19 | 3Q 19 | 2Q 19 | 9 | 1Q 19 | | 4Q 18 | | 3Q 19 | | 4Q 18 | F | Y 2019 | | FY 2018 | C | HANGE |
| Interest-bearing cash and cash equivalents | \$ 3,811 | \$ 3,53 | 9 \$ 3 | ,713 \$ | 4,212 | \$ | 4,311 | \$ | 272 | \$ | (500) | \$ | 3,837 | \$ | 4,365 | \$ | (528) |
| Investment securities and other earning assets | 33,680 | 32,70 | 8 32 | ,446 | 30,555 | | 28,926 | | 972 | | 4,754 | | 32,357 | | 27,399 | | 4,958 |
| Loans held-for-sale, net | 405 | 74 | 5 | 191 | 190 | | 394 | | (340) | | 11 | | 375 | | 287 | | 88 |
| Total finance receivables and loans, net (2) | 127,184 | 128,79 | 9 129 | ,950 | 128,663 | | 127,681 | | (1,615) | | (497) | | 128,654 | | 124,932 | | 3,722 |
| Investment in operating leases, net | 8,749 | 8,52 | 5 8 | ,370 | 8,389 | | 8,516 | | 224 | | 233 | | 8,509 | | 8,590 | | (81) |
| Total interest earning assets | 173,829 | 174,3 | 6 174 | ,670 | 172,009 | | 169,828 | | (487) | | 4,001 | | 173,732 | | 165,573 | | 8,159 |
| Noninterest-bearing cash and cash equivalents | 297 | 39 | | 544 | 445 | | 432 | | (94) | | (135) | | 418 | | 493 | | (75) |
| Other assets | 7,232 | 7,0 | | ,722 | 6,558 | | 6,412 | | 220 | | 820 | | 6,864 | | 6,267 | | 597 |
| Allowance for loan losses | (1,277) | (1,28 | | ,284) | (1,248) | | (1,247) | | 10 | | (30) | | (1,274) | | (1,266) | | (8) |
| Total assets | \$ 180,081 | \$ 180,43 | <u>2 </u> | ,652 \$ | 177,764 | \$ | 175,425 | \$ | (351) | \$ | 4,656 | \$ | 179,740 | \$ | 171,067 | \$ | 8,673 |
| Liabilities Interest-bearing deposit liabilities | | | | | | | | | | | | | | | | | |
| Retail deposit liabilities | \$ 102,362 | \$ 99,87 | 4 \$ 96 | ,855 \$ | 91,881 | \$ | 86,897 | \$ | 2,488 | \$ | 15,465 | \$ | 94,476 | \$ | 82,783 | \$ | 11,694 |
| Other interest-bearing deposit liabilities (3) | 17,553 | 17,6 | 5 17 | ,402 | 17,291 | | 16,763 | | (62) | | 790 | | 20,768 | | 16,273 | | 4,494 |
| Total Interest-bearing deposit liabilities | 119,915 | 117,48 | 9 114 | ,257 | 109,172 | | 103,660 | | 2,426 | | 16,255 | | 115,244 | | 99,056 | | 16,188 |
| Short-term borrowings | 4,283 | 5,5 | 0 5 | ,887 | 7,054 | | 8,082 | | (1,267) | | (3,799) | | 5,686 | | 7,674 | | (1,988) |
| Long-term debt ⁽⁴⁾ | 34,954 | 36,39 | 5 40 | ,222 | 42,396 | | 45,257 | | (1,441) | | (10,303) | | 38,466 | | 45,893 | | (7,427) |
| Total interest-bearing liabilities (4) | 159,152 | 159,43 | 4 160 | ,366 | 158,622 | | 156,999 | | (282) | | 2,153 | | 159,396 | | 152,623 | | 6,773 |
| Noninterest-bearing deposit liabilities | 142 | 14 | 9 | 135 | 137 | | 142 | | (7) | | - | | 141 | | 133 | | 8 |
| Other liabilities | 6,352 | 6,46 | 86 | ,357 | 5,660 | | 5,330 | | (116) | | 1,022 | | 6,215 | | 5,222 | | 993 |
| Total liabilities | \$ 165,646 | \$ 166,0 | 1 \$ 166 | ,858 \$ | 164,419 | \$ | 162,471 | \$ | (405) | \$ | 3,175 | \$ | 165,752 | \$ | 157,978 | \$ | 7,774 |
| Equity | | | | | | | | | | | | | | | | | |
| Total equity | \$ 14,435 | \$ 14,38 | | ,794 \$ | 13,345 | \$ | 12,954 | \$ | 54 | \$ | 1,481 | \$ | 13,988 | \$ | 13,089 | \$ | 899 |
| Total liabilities and equity | \$ 180,081 | \$ 180,43 | 2 \$ 180 | ,652 \$ | 177,764 | \$ | 175,425 | \$ | (351) | \$ | 4,656 | \$ | 179,740 | \$ | 171,067 | \$ | 8,673 |

⁽¹⁾ Average balances are calculated using a combination of monthly and daily average methodologies.
(2) Nonperforming finance receivables and loans are included in the average balances net of uneamed income, unamortized premiums and discounts, and deferred fees and costs.

⁽³⁾ Includes brokered (inclusive of sweep deposits) and other deposits (inclusive of mortgage escrow, and other deposits).

⁽⁴⁾ Includes average Core OID balance of \$1,067 million in 4Q 19, \$1,075 million in 3Q 19, \$1,082 million in 2Q 19, \$1,089 million in 1Q 19, and \$1,104 million in 4Q 18.



(\$ in millions)

| • | | | | QL | JARTE | RLY TREN | DS | | | | | CHAN | GE VS | | | | FUL | L YEAR | | |
|---|----|------|----|------|-------|----------------|----|-------|----|-------|----|------|-------|-------|----|--------|-----|--------|----|-------|
| Pre-tax Income / (Loss) | 4 | Q 19 | 3 | Q 19 | 2 | Q 19 | | 1Q 19 | 4 | IQ 18 | 3 | Q 19 | 4 | 4Q 18 | F' | Y 2019 | F | Y 2018 | CH | IANGE |
| Automotive Finance | \$ | 401 | \$ | 429 | \$ | 459 | | 329 | \$ | 335 | \$ | (28) | \$ | 66 | \$ | 1,618 | \$ | 1,368 | \$ | 250 |
| Insurance | | 114 | | 56 | | - - | | 145 | | (13) | | 58 | | 127 | | 315 | | 80 | | 235 |
| Dealer Financial Services | | 515 | | 485 | | 459 | | 474 | | 322 | | 30 | | 193 | | 1,933 | | 1,448 | | 485 |
| Corporate Finance | | 50 | | 44 | | 46 | | 13 | | 21 | | 6 | | 29 | | 153 | | 144 | | 9 |
| Mortgage Finance | | 2 | | 11 | | 14 | | 13 | | 15 | | (9) | | (13) | | 40 | | 45 | | (5) |
| Corporate and Other (1) | | (80) | | (40) | | (25) | | (14) | | 10 | | (40) | | (90) | | (159) | | (15) | | (144) |
| Pre-tax income from continuing operations | \$ | 487 | \$ | 500 | \$ | 494 | \$ | 486 | \$ | 368 | \$ | (13) | \$ | 119 | \$ | 1,967 | \$ | 1,622 | \$ | 345 |
| Core OID (2) | | 8 | | 7 | | 7 | | 7 | | 23 | | 0 | | (15) | | 29 | | 86 | | (57) |
| Change in the fair value of equity securities (3) | | (29) | | 11_ | | (2) | | (70) | | 95 | | (40) | | (124) | | (89) | | 121 | | (211) |
| Core pre-tax income (4) | \$ | 466 | \$ | 519 | \$ | 499 | \$ | 423 | \$ | 486 | \$ | (53) | \$ | (20) | \$ | 1,907 | \$ | 1,829 | \$ | 78 |

⁽¹⁾ Corporate and Other includes the impact of centralized asset and liability management, corporate overhead allocation activities, the legacy mortgage portfolio, Ally Invest activity, and Ally Lending activity.

⁽²⁾ Core OID for all periods shown are applied to the pre-tax income of the Corporate and Other segment.

⁽³⁾ Change in fair value of equity securities impacts the Insurance and Corporate Finance segments. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

⁽⁴⁾ Core pre-tax income is a non-GAAP financial measure that adjusts pre-tax income from continuing operations by excluding (1) Core OID and (2) equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity. Management believes core pre-tax income can help the reader better understand the operating performance of the core businesses and their ability to generate earnings.

| 18 | in | millions) |
|----|----|-----------|
| | | |

| (* | QUARTERLY TRENDS | | | | | | | | | | | CHAN | GE VS | S | | | FUI | LL YEAR | | |
|--|------------------|---------|----|---------|----|---------|----|---------|----|---------|----|---------|-------|---------|----|--------|-----|---------|----|------|
| Income Statement | | 4Q 19 | | 3Q 19 | | 2Q 19 | | 1Q 19 | | 4Q 18 | | 3Q 19 | | 4Q 18 | F | Y 2019 | F | Y 2018 | СН | ANGE |
| Net financing revenue | | | | | | | | | | | | | | | | | | | | |
| Consumer | \$ | 1,234 | \$ | 1,227 | \$ | 1,184 | \$ | 1,130 | \$ | 1,120 | \$ | 7 | \$ | 114 | \$ | 4.775 | \$ | 4,287 | \$ | 488 |
| Commercial | • | 342 | * | 385 | • | 412 | * | 422 | • | 422 | • | (43) | • | (80) | • | 1,561 | • | 1,516 | • | 45 |
| Loans held for sale | | (1) | | - | | | | 1 | | 2 | | (1) | | (3) | | - | | 3 | | (3) |
| Operating leases | | 378 | | 368 | | 363 | | 361 | | 365 | | 10 | | 13 | | 1.470 | | 1,489 | | (19) |
| Other interest income | | 1 | | 3 | | 3 | | 1 | | 2 | | (2) | | (1) | | 8 | | 7 | | 1 |
| Total financing revenue and other interest income | | 1,954 | | 1,983 | | 1,962 | | 1,915 | | 1,911 | | (29) | | 43 | | 7,814 | | 7,302 | | 512 |
| Interest expense | | 631 | | 671 | | 701 | | 689 | | 692 | | (40) | | (61) | | 2,692 | | 2,508 | | 184 |
| Depreciation expense on operating lease assets: | | | | | | | | | | | | | | | | | | | | |
| Depreciation expense on operating lease assets (ex. remarketing) | | 265 | | 262 | | 261 | | 262 | | 268 | | 3 | | (3) | | 1,050 | | 1,115 | | (65) |
| Remarketing gains | | 3 | | 28 | | 23 | | 15 | | 28 | | (26) | | (25) | | 69 | | 90 | | (21) |
| Total depreciation expense on operating lease assets | | 262 | | 234 | | 239 | | 246 | | 240 | | 28 | | 22 | | 981 | | 1,025 | | (44) |
| Net financing revenue | | 1,061 | | 1,078 | | 1,022 | | 980 | | 979 | | (17) | | 82 | | 4,141 | | 3,769 | | 372 |
| Other revenue | | | | | | | | | | | | | | | | | | | | |
| Servicing fees | | 2 | | 3 | | 4 | | 5 | | 6 | | (1) | | (4) | | 13 | | 27 | | (14) |
| Gain/(loss) on automotive loans, net | | - | | - | | - | | 8 | | 4 | | - | | (4) | | 8 | | 22 | | (14) |
| Other income | | 58 | | 57 | | 57 | | 56 | | 50 | | 2 | | 8 | | 228 | | 220 | | 8 |
| Total other revenue | | 61 | | 59 | | 61 | | 68 | | 60 | | 2 | | 1 | | 249 | | 269 | | (20) |
| Total net revenue | | 1,122 | | 1,137 | | 1,083 | | 1,048 | | 1,039 | | (15) | | 83 | | 4,390 | | 4,038 | | 352 |
| Provision for loan losses | | 255 | | 265 | | 180 | | 262 | | 262 | | (10) | | (7) | | 962 | | 920 | | 42 |
| Noninterest expense | | | | | | | | | | | | | | | | | | | | |
| Compensation and benefits | | 133 | | 128 | | 127 | | 136 | | 124 | | 5 | | 9 | | 524 | | 505 | | 19 |
| Other operating expenses | | 333 | | 315 | | 317 | | 321 | | 318 | | 18 | | 15 | | 1,286 | | 1,245 | | 41 |
| Total noninterest expense | | 466 | | 443 | | 444 | | 457 | | 442 | | 23 | | 24 | | 1,810 | | 1,750 | | 60 |
| Pre-tax income | \$ | 401 | \$ | 429 | \$ | 459 | \$ | 329 | \$ | 335 | \$ | (28) | \$ | 66 | \$ | 1,618 | \$ | 1,368 | \$ | 250 |
| Memo: Net lease revenue | | | | | | | | | | | | | | | | | | | | |
| Operating lease revenue | \$ | 378 | \$ | 368 | \$ | 363 | \$ | 361 | \$ | 365 | \$ | 10 | \$ | 13 | \$ | 1,470 | \$ | 1,489 | \$ | (19) |
| Depreciation expense on operating lease assets (ex. remarketing) | | 265 | | 262 | | 261 | | 262 | | 268 | | 3 | | (3) | | 1,050 | | 1,115 | | (65) |
| Remarketing gains (losses), net of repo valuation | | 3 | | 28 | | 23 | | 15 | | 28 | | (26) | | (25) | | 69 | | 90 | | (21) |
| Total depreciation expense on operating lease assets | | 262 | | 234 | | 239 | | 246 | | 240 | | 28 | | 22 | | 981 | | 1,025 | | (44) |
| Net lease revenue | \$ | 116 | \$ | 134 | \$ | 124 | \$ | 115 | \$ | 125 | \$ | (18) | \$ | (9) | \$ | 489 | \$ | 464 | \$ | 25 |
| Balance Sheet (Period-End) | | | | | | | | | | | | | | | | | | | | |
| Cash, trading and investment securities | \$ | 23 | \$ | 23 | \$ | 23 | \$ | 23 | \$ | 23 | \$ | - | \$ | - | | | | | | |
| Consumer loans | | 72,254 | | 72,894 | | 72,746 | | 71,490 | | 70,515 | | (640) | | 1,739 | | | | | | |
| Commercial loans | | 32,490 | | 33,330 | | 33,575 | | 35,726 | | 38,134 | | (840) | | (5,644) | | | | | | |
| Allowance for loan losses | | (1,130) | | (1,156) | | (1,146) | | (1,138) | | (1,111) | | 26 | | (19) | | | | | | |
| Total finance receivables and loans, net | | 103,614 | | 105,068 | | 105,175 | | 106,078 | | 107,538 | | (1,454) | | (3,924) | | | | | | |
| Investment in operating leases, net | | 8,864 | | 8,653 | | 8,407 | | 8,339 | | 8,417 | | 211 | | 447 | | | | | | |
| Other assets | | 1,362 | | 1,352 | | 1,350 | | 1,349 | | 1,326 | | 10 | | 36 | | | | | | |
| Total assets | \$ | 113,863 | \$ | 115,096 | \$ | 114,955 | \$ | 115,789 | \$ | 117,304 | \$ | (1,233) | \$ | (3,441) | | | | | | |
| | | | | | | | | | | | | | | | | | | | | |

| | | | | (| QUAR | TERLY TRI | ENDS | ; | | CHAN | GE VS | S | | | FU | LL YEAR | | | | |
|---|-----|--------------|----|---------------|------|---------------|------|---------------|----|-----------------|-------|------------------|----|----------------|----|----------------|----|----------------|----|------------------|
| | | 4Q 19 | | 3Q 19 | | 2Q 19 | | 1Q 19 | | 4Q 18 | | 3Q 19 | | 4Q 18 | F | Y 2019 | F | Y 2018 | С | HANGE |
| U.S. Consumer Originations (1) (\$ in billions) Retail standard - new vehicle GM | \$ | 1.2 | \$ | 1.3 | \$ | 1.2 | \$ | 1.0 | \$ | 1.1 | \$ | (0.1) | \$ | 0.1 | \$ | 4.7 | \$ | 4.7 | \$ | (0.1) |
| Retail standard - new vehicle Chrysler | | 8.0 | | 0.9 | | 0.9 | | 8.0 | | 8.0 | | (0.1) | | (0.0) | | 3.3 | | 3.4 | | (0.1) |
| Retail standard - new vehicle Growth Used vehicle | | 1.0 3.9 | | 1.2 4.6 | | 1.3 5.3 | | 1.2 5.2 | | 1.1 4.3 | | (0.2) | | (0.2) | | 4.8 19.0 | | 4.7 18.2 | | 0.1 0.7 |
| Lease | | 1.2 | | 1.3 | | 5.3 1.1 | | 0.9 | | 4.3 0.8 | | (0.7) (0.1) | | (0.3) 0.4 | | 4.4 | | 4.1 | | 0.7 |
| Retail subvented | | 0.0 | | 0.1 | | 0.1 | | 0.1 | | 0.1 | | (0.0) | | (0.0) | | 0.2 | | 0.3 | | (0.1) |
| Total originations | \$ | 8.1 | \$ | 9.3 | \$ | 9.7 | \$ | 9.2 | \$ | 8.2 | \$ | (1.1) | \$ | (0.1) | \$ | 36.3 | \$ | 35.4 | \$ | 0.9 |
| U.S. Consumer Originations - FICO Score | _ | | | | | | | | | | | | | | | | | | | (7 1) |
| Super Prime (740+) Prime (660-739) | \$ | 2.1 2.9 | \$ | 2.2 3.4 | \$ | 2.2 3.6 | \$ | 2.1 3.3 | \$ | 2.0 3.0 | \$ | (0.1) (0.5) | \$ | 0.0 (0.1) | \$ | 8.7 13.3 | \$ | 8.7 12.9 | \$ | (0.1) 0.4 |
| Prime (600-739) Prime/Near (620-659) | | 1.6 | | 2.0 | | 2.1 | | 2.1 | | 1.8 | | (0.4) | | (0.1) | | 7.7 | | 8.1 | | (0.4) |
| Non Prime (540-619) | | 8.0 | | 0.9 | | 1.0 | | 0.9 | | 0.7 | | (0.1) | | 0.1 | | 3.5 | | 3.1 | | 0.4 |
| Sub Prime (0-539) | | 0.1 | | 0.1 | | 0.1 | | 0.1 | | 0.1 | | (0.0) | | (0.0) | | 0.4 | | 0.3 | | 0.0 |
| Commercial Services Group ⁽²⁾ Total originations | -\$ | 0.7 8.1 | \$ | 9.3 | \$ | 9.7 | \$ | 9.2 | \$ | 0.6 8.2 | \$ | (1.1) | \$ | (0.1) | \$ | 2.7 36.3 | \$ | 2.2 35.4 | \$ | 0.5 |
| rotal originations | Ÿ | 0.1 | Ψ | 3.3 | Ψ | 5.1 | Ψ | 3.2 | Ψ | 0.2 | Ψ | (1.1) | Ψ | (0.1) | Ψ | 30.3 | Ψ | 00.4 | Ψ | 0.5 |
| U.S. Market Light vehicle sales (SAAR - units in millions) | | 16.8 | | 17.0 | | 17.0 | | 16.9 | | 17.5 | | (0.2) | | (0.7) | | 16.9 | | 17.2 | | (0.3) |
| Light vehicle sales (NSA - units in millions) | | 4.3 | | 4.3 | | 4.4 | | 4.0 | | 4.4 | | (0.0) | | (0.1) | | 17.0 | | 17.2 | | (0.2) |
| GM market share | | 17.3% | | 17.2% | | 16.9% | | 16.6% | | 18.0% | | | | | | 17.0% | | 17.2% | | |
| Chrysler market share | | 12.7% | | 13.1% | | 13.5% | | 12.4% | | 12.8% | | | | | | 13.0% | | 13.0% | | |
| Ally U.S. Consumer Penetration GM | | 5.6% | | 5.7% | | 5.6% | | 5.7% | | 4.6% | | | | | | 5.6% | | 4.6% | | |
| Chrysler | | 12.5% | | 12.1% | | 11.1% | | 12.1% | | 10.7% | | | | | | 12.5% | | 10.7% | | |
| Ally U.S. Commercial Outstandings EOP (\$ in billions) Floorplan outstandings | \$ | 27.0 | \$ | 27.7 | \$ | 27.9 | \$ | 30.1 | \$ | 32.3 | \$ | (0.7) | \$ | (5.4) | | | | | | |
| Dealer loans and other | | 5.5 | | 5.6 | | 5.6 | | 5.7 | | 5.8 | | (0.1) | | (0.3) | | | | | | |
| Total Commercial outstandings | \$ | 32.5 | \$ | 33.3 | \$ | 33.6 | \$ | 35.7 | \$ | 38.1 | \$ | (0.8) | \$ | (5.6) | | | | | | |
| U.S. Off-Lease Remarketing | | 07.000 | | 00.005 | | 00.007 | | 00.000 | | 05.700 | | (0.450) | | 0.400 | | 440.444 | | 405.005 | | (00.054) |
| Off-lease vehicles terminated - on-balance sheet (# in units) Average gain / (loss) per vehicle | \$ | 27,832 99 | \$ | 29,985 944 | \$ | 29,267 776 | \$ | 26,030 573 | \$ | 25,706 1,089 | \$ | (2,153) (844) | \$ | 2,126 (990) | \$ | 113,114 607 | \$ | 135,365 661 | \$ | (22,251) (54) |
| Total gain / (loss) (\$ in millions) | \$ | 3 | \$ | 28 | \$ | 23 | \$ | 15 | \$ | 28 | \$ | (26) | \$ | (25) | \$ | 69 | \$ | 90 | \$ | (21) |
| - ' ' ' | | | | | | | | | | | | . , | | . , | | | | | | . / |

⁽¹⁾ Some standard rate loan originations contain manufacturer sponsored cash back rebate incentives. Some lease originations contain rate subvention. While Ally may jointly develop marketing programs for these originations, Ally does not have exclusive rights to such originations under operating agreements with manufacturers.

⁽²⁾ Commercial Services Group (CSG) are business customers. Average annualized credit losses of 40-45 bps on CSG loans from 2016 through 4Q19.

ALLY FINANCIAL INC. INSURANCE - CONDENSED FINANCIAL STATEMENTS AND KEY STATISTICS

| 18 | in | millions) |
|----|----|-----------|
| | | |

| (\$ in millions) | | | | , | SHADT | ERLY TRE | NDC | | | | | CHANG | 2E V.6 | | | | EIII | L YEAR | | |
|--|----------|---------|----------|--------|----------|----------|----------|---------|----------|----------|----------|-------|--------------|------|----|---------|------|--------------|----|------|
| | | 10.10 | | | | | | 10.10 | | | | | | | | | | | | |
| Income Statement (GAAP View) Net financing revenue | | 4Q 19 | ; | 3Q 19 | | Q 19 | 1 | 1Q 19 | | 1Q 18 | 30 | Q 19 | 40 | Q 18 | F | Y 2019 | F | <u> 2018</u> | СН | ANGE |
| Interest and dividends on investment securities | \$ | 29 | \$ | 28 | \$ | 29 | \$ | 27 | \$ | 30 | \$ | 1 | \$ | (1) | \$ | 113 | \$ | 111 | \$ | 2 |
| Interest bearing cash | * | 5 | • | 6 | • | 5 | • | 4 | • | 3 | • | (1) | • | 2 | • | 20 | • | 10 | • | 10 |
| Total financing revenue and other interest revenue | | 34 | | 34 | | 34 | | 31 | | 33 | | - \ | | 1 | | 133 | | 121 | | 12 |
| Interest expense | | 21 | | 20 | | 19 | | 19 | | 18 | | 1 | | 3 | | 79 | | 67 | | 12 |
| Net financing revenue | | 13 | | 14 | | 15 | | 12 | | 15 | | (1) | | (2) | | 54 | | 54 | | |
| Other revenue | | | | | | | | | | | | . , | | . , | | | | | | |
| Insurance premiums and service revenue earned | | 285 | | 280 | | 261 | | 261 | | 269 | | 5 | | 16 | | 1,087 | | 1,022 | | 65 |
| Other gain / (loss) on investments, net | | 51 | | 6 | | 23 | | 95 | | (84) | | 45 | | 135 | | 175 | | (51) | | 226 |
| Other income, net of losses | | 3 | | 3 | | 2 | | 4 | | 2 | | | | 1_ | | 12 | | 10 | | 2 |
| Total other revenue | | 339 | | 289 | | 286 | | 360 | | 187 | | 50 | | 152 | | 1,274 | | 981 | | 293 |
| Total net revenue | | 352 | | 303 | | 301 | | 372 | | 202 | | 49 | | 150 | | 1,328 | | 1,035 | | 293 |
| Noninterest expense | | | | | | | | | | | | | | | | | | | | |
| Compensation and benefits expense | | 20 | | 19 | | 20 | | 21 | | 18 | | 1 | | 2 | | 80 | | 75 | | 5 |
| Insurance losses and loss adjustment expenses | | 61 | | 74 | | 127 | | 59 | | 54 | | (13) | | 7 | | 321 | | 295 | | 26 |
| Other operating expenses | | 157 | | 154 | | 154 | | 147 | | 143 | | 3_ | | 14 | | 612 | | 585 | | 27 |
| Total noninterest expense | | 238 | | 247 | | 301 | | 227 | | 215 | | (9) | | 23 | | 1,013 | | 955 | | 58 |
| Pre-tax income / (loss) | \$ | 114 | \$ | 56 | \$ | | \$ | 145 | \$ | (13) | \$ | 58 | \$ | 127 | \$ | 315 | \$ | 80 | \$ | 235 |
| Memo: Income Statement (Managerial View) | | | | | | | | | | | | | | | | | | | | |
| Insurance premiums and other income | | | | | | | | | | | | | | | | | | | | |
| Insurance premiums and service revenue earned | \$ | 285 | \$ | 280 | \$ | 261 | \$ | 261 | \$ | 269 | \$ | 5 | \$ | 16 | \$ | 1,087 | \$ | 1,022 | \$ | 65 |
| Investment income (adjusted) (1) | | 36 | | 30 | | 34 | | 42 | | 22 | | 6 | | 13 | | 141 | | 115 | | 26 |
| Other income | | 3 | | 3 | | 2 | | 4 | | 2 | | - | | 1 | | 12 | | 10 | | 2 |
| Total insurance premiums and other income | | 324 | | 313 | | 297 | | 307 | | 293 | | 11 | | 30 | | 1,240 | | 1.147 | | 93 |
| Expense | | | | | | | | | | | | | | | | , - | | , | | |
| Insurance losses and loss adjustment expenses | | 61 | | 74 | | 127 | | 59 | | 54 | | (13) | | 7 | | 321 | | 295 | | 26 |
| Acquisition and underwriting expenses | | | | | | | | | | | | ` , | | | | | | | | |
| Compensation and benefit expense | | 20 | | 19 | | 20 | | 21 | | 18 | | 1 | | 2 | | 80 | | 75 | | 5 |
| Insurance commission expense | | 123 | | 120 | | 117 | | 114 | | 108 | | 3 | | 15 | | 475 | | 440 | | 35 |
| Other expense | | 34 | | 34 | | 37 | | 33 | | 35 | | (0) | | (1) | | 137 | | 145 | | (8) |
| Total acquisition and underwriting expense | | 177 | | 173 | | 174 | | 168 | | 161 | | 4 | | 16 | | 692 | | 660 | | 32 |
| Total expense | | 238 | | 247 | | 301 | | 227 | | 215 | | (9) | | 23 | | 1,013 | | 955 | | 58 |
| Core pre-tax income / (loss) (1) | | 86 | | 66 | | (4) | | 80 | | 78 | | 20 | | 7 | | 227 | | 192 | | 35 |
| Change in the fair value of equity securities (1) | | 28 | | (10) | | 4 | | 65 | | (91) | | 38 | | 120 | | 88 | | (112) | | 200 |
| Income / (loss) before income tax expense | \$ | 114 | \$ | 56 | \$ | | \$ | 145 | \$ | (13) | \$ | 58 | \$ | 127 | \$ | 315 | \$ | 80 | \$ | 235 |
| Balance Sheet (Period-End) | | | | | | | | | | | | | | | | | | | | |
| Cash, trading and investment securities | \$ | 5,742 | \$ | 5,713 | \$ | 5,538 | \$ | 5,512 | \$ | 5.092 | \$ | 29 | \$ | 650 | | | | | | |
| Premiums receivable and other insurance assets | Ψ | 2,576 | Ψ | 2.539 | Ψ | 2,478 | Ψ | 2,420 | Ψ | 2.347 | Ψ | 37 | Ψ | 229 | | | | | | |
| Other assets | | 229 | | 2,333 | | 225 | | 247 | | 295 | | 3 | | (66) | | | | | | |
| Total assets | \$ | 8,547 | \$ | 8,478 | \$ | 8,241 | \$ | 8,179 | \$ | 7,734 | \$ | 69 | \$ | 813 | | | | | | |
| | <u> </u> | -, | <u> </u> | -, | <u> </u> | -, | <u> </u> | -, | <u> </u> | 1,101 | <u> </u> | | - | | | | | | | |
| Key Statistics | | | | | | | | | | | | | | | | | | | | |
| Total written premiums and revenue ⁽²⁾ | \$ | 335 | \$ | 357 | \$ | 314 | \$ | 305 | \$ | 298 | \$ | (22) | \$ | 37 | \$ | 1,310 | \$ | 1,174 | \$ | 136 |
| Loss ratio (3) | | 21.2% | | 26.1% | | 48.5% | | 22.2% | | 20.1% | | | | | | 29.2% | | 28.6% | | |
| Underwriting expense ratio (4) | | 61.5% | | 61.4% | | 65.9% | | 63.5% | | 59.4% | | | | | | 63.0% | | 64.0% | | |
| Combined ratio | | 82.7% | | 87.5% | | 114.4% | | 85.7% | | 79.5% | | | | | | 92.2% | | 92.6% | | |
| Combined ratio | | UZ.1 /0 | | 07.070 | | . 17.7/0 | | 00.7 /0 | | 1 3.3 /0 | | | | | | J2.2 /0 | | J2.0 /0 | | |

⁽¹⁾ Represents a non-GAAP financial measure. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

⁽²⁾ Written premiums are net of ceded premium for reinsurance.

⁽³⁾ Loss Ratio is calculated as Insurance losses and loss adjustment expenses divided by Insurance premiums and service revenue earned and Other Income, net of losses.

⁽⁴⁾ Underwriting Expense Ratio is calculated as Compensation and benefits expense and Other operating expenses divided by Insurance premiums and service revenue earned and Other Income, net of losses.

| (\$ in millions) | | | | | | | | | | | | | | | | | | | | |
|---|----|--------|----|--------|------|-----------|------|--------|----|--------|----|-------|-------|-------|----|------|-----|--------|-----|------|
| | | | | (| QUAR | TERLY TRE | ENDS | | | | | CHAN | GE VS | | | | FUL | L YEAR | | |
| Income Statement | | 4Q 19 | | 3Q 19 | | 2Q 19 | | 1Q 19 | | 4Q 18 | ; | 3Q 19 | | 4Q 18 | FY | 2019 | F' | Y 2018 | CH. | ANGE |
| Net financing revenue | | | | | | | | | | | | | | | | | | | | |
| Total financing revenue and other interest income | \$ | 137 | \$ | 144 | \$ | 150 | \$ | 146 | \$ | 138 | \$ | (7) | \$ | (1) | \$ | 577 | \$ | 483 | \$ | 94 |
| Interest expense | | 101 | | 105 | | 104 | | 96 | | 90 | | (4) | | 11_ | | 406 | | 304 | | 102 |
| Net financing revenue | | 36 | | 39 | | 46 | | 50 | | 48 | | (3) | | (12) | | 171 | | 179 | | (8) |
| Gain on mortgage loans, net | | 6 | | 10 | | 2 | | 2 | | 1 | | (4) | | 5 | | 20 | | 5 | | 15 |
| Other income, net of losses | | - | | - | | 2 | | - | | 1 | | - | | (1) | | 2 | | 2 | | - |
| Total other revenue | | 6 | | 10 | | 4 | | 2 | | 2 | | (4) | | 4 | | 22 | | 7 | | 15 |
| Total net revenue | | 42 | | 49 | | 50 | | 52 | | 50 | | (7) | | (8) | | 193 | | 186 | | 7 |
| Provision for loan losses | | 3 | | - | | - | | 2 | | (3) | | 3 | | 6 | | 5 | | 1 | | 4 |
| Noninterest expense | | | | | | | | | | | | | | | | | | | | |
| Compensation and benefits expense | | 7 | | 7 | | 9 | | 8 | | 8 | | - | | (1) | | 31 | | 32 | | (1) |
| Other operating expense | | 30 | | 31 | | 27 | | 29 | | 30 | | (1) | | | | 117 | | 108 | | 9 |
| Total noninterest expense | | 37 | | 38 | | 36 | | 37 | | 38 | | (1) | | (1) | | 148 | | 140 | | 8 |
| Pre-tax income | \$ | 2 | \$ | 11 | \$ | 14 | \$ | 13 | \$ | 15 | \$ | (9) | \$ | (13) | \$ | 40 | \$ | 45 | \$ | (5) |
| | | | | | | | | | | | | | | | | | | | | |
| Balance Sheet (Period-End) | | | | | | | | | | | | | | | | | | | | |
| Finance receivables and loans, net: | | | | | | | | | | | | | | | | | | | | |
| Consumer loans | \$ | 16,181 | \$ | 15,782 | \$ | 16,485 | \$ | 16,225 | \$ | 15,155 | \$ | 399 | \$ | 1,026 | | | | | | |
| Allowance for loan losses | | (19) | | (17) | | (18) | | (18) | | (16) | | (2) | | (3) | | | | | | |
| Total finance receivables and loans, net | | 16,162 | | 15,765 | | 16,467 | | 16,207 | | 15,139 | | 397 | | 1,023 | | | | | | |
| Other assets | _ | 117 | _ | 818 | _ | 117 | _ | 94 | _ | 72 | _ | (701) | _ | 45 | | | | | | |
| Total assets | \$ | 16,279 | \$ | 16,583 | \$ | 16,584 | \$ | 16,301 | \$ | 15,211 | \$ | (304) | \$ | 1,068 | | | | | | |



| (\$ in millions) | | | | | | | | | | | | | | | | | | | | |
|---|----|-------|----|-------|-------|-----------|------|-------|----|-------|----|-------|-------|-------|----|------|-----|--------|----------|------|
| | | | | (| QUAR' | TERLY TRI | ENDS | | | | | CHAN | GE VS | | | | FUL | L YEAR | | |
| Income Statement | 4 | Q 19 | 3 | 3Q 19 | : | 2Q 19 | | 1Q 19 | 4 | 4Q 18 | 3 | Q 19 | 4 | IQ 18 | FY | 2019 | F' | Y 2018 | CH. | ANGE |
| Net financing revenue | | | | | | - | | | | | | | | | | | | | | |
| Total financing revenue and other interest income | \$ | 93 | \$ | 93 | \$ | 97 | \$ | 90 | \$ | 86 | \$ | - | \$ | 7 | \$ | 373 | \$ | 331 | \$ | 42 |
| Interest expense | | 29 | | 33 | | 36 | | 36 | | 35 | | (4) | | (6) | | 134 | | 127 | | 7 |
| Net financing revenue | | 64 | | 60 | | 61 | | 54 | | 51 | | 4 | | 13 | | 239 | | 204 | | 35 |
| Total other revenue (adjusted) (1) | | 15 | | 10 | | 12 | | 7 | | 6 | | 4 | | 9 | | 43 | | 47 | | (4) |
| Total net revenue | | 79 | | 70 | | 73 | | 61 | | 57 | | 8 | | 22 | | 282 | | 251 | | 31 |
| Provision for loan losses | | 7 | | 3 | | 3 | | 23 | | 10 | | 4 | | (3) | | 36 | | 12 | | 24 |
| Noninterest expense | | | | | | | | | | | | | | | | | | | | |
| Compensation and benefits expense | | 13 | | 13 | | 13 | | 19 | | 13 | | - | | - | | 58 | | 53 | | 5 |
| Other operating expense | | 9 | | 9 | | 9 | | 10 | | 9 | | - | | - | | 37 | | 33 | | 4 |
| Total noninterest expense | | 22 | | 22 | | 22 | | 29 | | 22 | | - | | _ | | 95 | | 86 | | 9 |
| Core pre-tax income (1) | | 50 | | 45 | | 48 | | 9 | | 25 | | 4 | | 25 | | 151 | | 153 | | (2) |
| Change in the fair value of equity securities (2) | | 0 | | (1) | | (2) | - | 4 | | (4) | | 2 | | 4 | | 2 | | (9) | | 11 |
| Pre-tax income | \$ | 50 | \$ | 44 | \$ | 46 | \$ | 13 | \$ | 21 | \$ | 6 | \$ | 29 | \$ | 153 | \$ | 144 | \$ | 9 |
| | | | | | | | | | | | | | | | | | | | <u> </u> | |
| Balance Sheet (Period-End) | | | | | | | | | | | | | | | | | | | | |
| Cash, trading and investment securities | \$ | 8 | \$ | 8 | \$ | 9 | \$ | 12 | \$ | 7 | \$ | - | \$ | 1 | | | | | | |
| Loans held for sale | | 100 | | 240 | | 195 | | 24 | | 47 | | (140) | | 53 | | | | | | |
| Commercial loans | | 5,688 | | 5,033 | | 4,795 | | 5,001 | | 4,636 | | 655 | | 1,052 | | | | | | |
| Allowance for loan losses | | (77) | | (75) | | (87) | | (96) | | (77) | | (2) | | | | | | | | |
| Total finance receivables and loans, net | | 5,611 | | 4,958 | | 4,708 | | 4,905 | | 4,559 | | 653 | | 1,052 | | | | | | |
| Other assets | | 68 | | 69 | | 68 | | 65 | | 57 | | (1) | | 11_ | | | | | | |
| Total assets | \$ | 5,787 | \$ | 5,275 | \$ | 4,980 | \$ | 5,006 | \$ | 4,670 | \$ | 512 | \$ | 1,117 | | | | | | |

⁽¹⁾ Represents a non-GAAP financial measure. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity. See page 21 for more details.

⁽²⁾ Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.



| , |
|---|
| |

| | | | | JUAR | TERLY TR | ENDS | | | | | CHAN | GE VS | | | | FUL | L YEAR | | |
|---|------|--------|--------------|------|----------|------|--------|-----|-------------|----|-------|-------|-------|----|-------|-----|--------|----|-------|
| Income Statement | | 4Q 19 | 3Q 19 | | 2Q 19 | | 1Q 19 | | 4Q 18 | 3 | Q 19 | _ | IQ 18 | FY | 2019 | FY | 2018 | СН | IANGE |
| Net financing revenue | | | | | | | | | | | | | | | | | | | |
| Total financing revenue and other interest income | \$ | 224 | \$ 237 | \$ | 248 | \$ | 251 | \$ | 240 | \$ | (13) | \$ | (16) | \$ | 960 | \$ | 815 | \$ | 145 |
| Interest expense | | | | | | | | | | | | | | | | | | | |
| Core original issue discount amortization | | 8 | 7 | | 7 | | 7 | | 23 | | 0 | | (15) | | 29 | | 86 | | (57) |
| Other interest expense | | 234 | 233 | | 228 | | 208 | | 170 | | 2 | | 64 | | 903 | | 545 | | 358 |
| Total interest expense | - | 242 | 240 | | 235 | | 215 | | 193 | | 2 | | 49 | | 932 | | 631 | | 301 |
| Net financing (loss) / revenue | | (18) | (3) | | 13 | | 36 | | 47 | | (15) | | (65) | | 28 | | 184 | | (156) |
| Other revenue | | | | | | | | | | | | | | | | | | | |
| Other gain on investments, net | | 18 | 22 | | 14 | | 9 | | - | | (4) | | 18 | | 63 | | 8 | | 55 |
| Other income, net of losses (1) | | 48 | 24 | | 20 | | 16 | | 47 | | 24 | | 1 | | 108 | | 111 | | (3) |
| Total other revenue | | 66 | 46 | | 34 | | 25 | | 47 | | 20 | | 19 | | 171 | | 119 | | 52 |
| Total net revenue | | 48 | 43 | | 47 | | 61 | | 94 | | 5 | | (46) | | 199 | | 303 | | (104) |
| Provision for loan losses | | 11 | (5) | | (6) | | (5) | | (3) | | 16 | | 14 | | (5) | | (15) | | 10 |
| Noninterest expense | | | , , | | . , | | , , | | . , | | | | | | . , | | . , | | |
| Compensation and benefits expense | | 139 | 129 | | 127 | | 134 | | 120 | | 10 | | 19 | | 529 | | 490 | | 39 |
| Other operating expense (2) | | (22) | (41) | | (49) | | (54) | | (33) | | 19 | | 11 | | (166) | | (157) | | (9) |
| Total noninterest expense | | 117 | 88 | | 78 | | 80 | | 87 | | 29 | | 30 | | 363 | | 333 | | 30 |
| Pre-tax (loss) / income | \$ | (80) | \$ (40) | \$ | (25) | \$ | (14) | \$ | 10 | \$ | (40) | \$ | (90) | \$ | (159) | \$ | (15) | \$ | (144) |
| Balance Sheet (Period-End) | | | | | | | | | | | | | | | | | | | |
| Cash, trading and investment securities | \$ | 30,250 | \$ 30,445 | \$ | 29,733 | \$ | 28,963 | \$ | 27,853 | \$ | (195) | \$ | 2,397 | | | | | | |
| Loans held-for-sale | | 30 | 67 | | 58 | | 50 | | 49 | | (37) | | (19) | | | | | | |
| Consumer loans | | 1,489 | 1,405 | | 1,467 | | 1,496 | | 1,570 | | 84 | | (81) | | | | | | |
| Commercial loans (3) | | 129 | 165 | | 142 | | 135 | | 126 | | (36) | | 3 | | | | | | |
| Allowance for loan losses | | (37) | (29) | | (31) | | (36) | | (38) | | (8) | | 1_ | | | | | | |
| Total finance receivables and loans, net | | 1,581 | 1,541 | | 1,578 | | 1,595 | | 1,658 | | 40 | | (77) | | | | | | |
| Other assets | | 4,307 | 4,000 | | 4,319 | | 4,234 | | 4,390 | | 307 | | (83) | | | | | | |
| Total assets | _\$_ | 36,168 | \$ 36,053 | \$ | 35,688 | \$ | 34,842 | \$ | 33,950 | \$ | 115 | \$ | 2,218 | | | | | | |
| Core OID Amortization Schedule (4) | | 2020 | 2021 | | 2022 | | 2023 | 202 | 4 & After | | | | | | | | | | |
| Remaining Core OID amortization expense | \$ | 34 | \$ 39 | \$ | 45 | \$ | 53 | | g = \$52/yr | | | | | | | | | | |

⁽¹⁾ Includes the impact of centralized asset and liability management, corporate overhead allocation activities, the legacy mortgage portfolio, Ally Invest activity, and Ally Lending activity.

⁽²⁾ Other operating expenses includes corporate overhead allocated to the other business segments. Amounts of corporate overhead allocated were \$225 million for 4Q19, \$225 million for 3Q19, \$219 million for 2Q19, \$229 million for 1Q19 and \$220 million for 4Q18. Full year amounts were \$899 million in 2019 and \$854 million in 2018. The receiving business segment records the allocation of corporate overhead expense within other operating expenses.

⁽³⁾ Includes intercompany

⁽⁴⁾ Represents a non-GAAP financial measure. For more details refer to page 21.

| (\$ in millions) | | | | | DUAF | RTERLY TR | FNDS | | | | | CHAN | GF VS | . | | | FU | LL YEAR | | |
|---|----------|-----------------------|----------|-----------------------|----------|-----------------------|----------|-----------------------|----------|-----------------------|----------|--------------|----------|----------------|----|--------------|----|--------------|----|------|
| Asset Quality - Consolidated (1) | _ | 4Q 19 | | 3Q 19 | | 2Q 19 | | 1Q 19 | | 4Q 18 | | Q 19 | | 4Q 18 | F | Y 2019 | | Y 2018 | CH | ANGE |
| Ending loan balance 30+ Accruing DPD | \$ | 128,220 2,709 | \$ \$ | 128,609 2,561 | \$ \$ | 129,210 2,227 | \$ \$ | 130,055 1,920 | \$ \$ | 129,926 2,598 | \$ \$ | (389) 148 | \$ \$ | (1,706) 111 | | | | | | |
| 30+ Accruing DPD % Non-performing loans (NPLs) | \$ | 2.11% 1,012 | \$ | 1.99% 929 | \$ | 1.72% 903 | \$ | 1.48% 987 | \$ | 2.00% 1,092 | \$ | 83 | \$ | (80) | | | | | | |
| Net charge-offs (NCOs) Net charge-off rate ⁽²⁾ | \$ | 290 0.91% | \$ | 267 0.83% | \$ | 182 0.56% | \$ | 237 0.73% | \$ | 271 0.85% | \$ | 23 | \$ | 19 | \$ | 976 0.76% | \$ | 945 0.75% | \$ | 31 |
| Provision for loan losses Allowance for loan losses (ALLL) | \$ \$ | 276 1,263 | \$ \$ | 263 1,277 | \$ \$ | 177 1,282 | \$ \$ | 282 1,288 | \$ \$ | 266 1,242 | \$ \$ | 13 (14) | \$ \$ | 10 21 | \$ | 998 | \$ | 918 | \$ | 80 |
| ALLL as % of Loans ^{(3) (4)} ALLL as % of NPLs ⁽³⁾ ALLL as % of NCOs ⁽³⁾ | | 0.99% 125% 109% | | 0.99% 137% 119% | | 0.99% 142% 176% | | 0.99% 130% 136% | | 0.96% 114% 115% | | | | | | | | | | |
| US Auto Delinquencies - HFI Retail Contract \$'s (5) Delinquent contract \$ % of retail contract \$ outstanding | \$ | 2,616 3.61% | \$ | 2,428 3.32% | \$ | 2,113 2.90% | \$ | 1,833 2.56% | \$ | 2,501 3.55% | \$ | 188 | \$ | 115 | | | | | | |
| U.S. Auto Annualized Net Charge-Offs - HFI Retail Contract \$'s Net charge-offs % of avg. HFI assets (2) | \$ | 271 1.49% | \$ | 253 1.38% | \$ | 172 0.95% | \$ | 234 1.32% | \$ | 259 1.48% | \$ | 18 | \$ | 12 | \$ | 930 1.29% | \$ | 927 1.33% | \$ | 3 |
| U.S. Auto Annualized Net Charge-Offs - HFI Commercial Contract \$'s Net charge-offs % of avg. HFI assets (2) | \$ | 10 0.12% | \$ | 1 0.02% | \$ | 1 0.01% | \$ | 0 0.00% | \$ | 0 0.00% | \$ | 9 | \$ | 10 | \$ | 12 0.04% | \$ | 5 0.01% | \$ | 7 |

⁽¹⁾ Loans within this table are classified as held-for-investment recorded at amortized cost as these loans are included in our allowance for loan losses.

⁽²⁾ Net charge-off ratios are calculated as annualized net charge-offs divided by average outstanding finance recievables and loans excluding loans measured at fair value, conditional repurchase loans and loans held-for-sale during the year for each loan category.

⁽³⁾ ALLL coverage ratios are based on the allowance for loan losses related to loans held-for-investment excluding those loans held at fair value as a percentage of the unpaid principal balance, net of premiums and discounts.

⁽⁴⁾ Excludes \$135 million of fair value adjustment for loans in hedge accounting relationships in 4Q19, \$176 million in 3Q19, \$153 million in 2Q19, \$63 million in 1Q19 and \$24 million in 4Q18.

⁽⁵⁾ Dollar amount of accruing contracts greater than 30 days past due



(\$ in millions)

| (\$ in millions) CONTINUING OPERATIONS | | | | | | | | | | | | | | |
|---|----------|---------------------|----------|--------|----------|-------------|----------|--------|----------|-------------|----------|-------|----------|------------------|
| Automotive Finance (1) | | | | | QUAR | TERLY TRE | ENDS | | | | | CHAN | GE VS | S. |
| Consumer | | 4Q 19 | | 3Q 19 | | 2Q 19 | | 1Q 19 | | 4Q 18 | | 3Q 19 | | 4Q 18 |
| Allowance for loan losses | \$ | 1,075 | \$ | 1,090 | \$ | 1,078 | \$ | 1,070 | \$ | 1,048 | \$ | (15) | \$ | 27 |
| Total consumer loans ⁽²⁾ | \$ | 72,390 | \$ | 73,071 | \$ | 72,898 | \$ | 71,553 | \$ | 70,539 | \$ | (681) | \$ | 1,851 |
| Coverage ratio (3) | | 1.49% | | 1.50% | | 1.48% | | 1.50% | | 1.49% | | | | |
| Commercial | _ | | | | | | | | | | | | | |
| Allowance for loan losses | \$ | 55 | \$ | 66 | \$ | 68 | \$ | 68 | \$ | 63 | \$ | (11) | \$ | (8) |
| Total commercial loans | \$ | 32,490 | \$ | 33,330 | \$ | 33,575 | \$ | 35,708 | \$ | 37,924 | \$ | (840) | \$ | (5,434) |
| Coverage ratio | | 0.17% | | 0.20% | | 0.20% | | 0.19% | | 0.17% | | | | |
| Mortgage (1) Consumer | | | | | | | | | | | | | | |
| Mortgage Finance Allowance for loan losses | \$ | 19 | \$ | 17 | \$ | 18 | \$ | 18 | \$ | 16 | \$ | 2 | ¢ | 3 |
| Total consumer loans | φ \$ | 16,181 | Ф \$ | 15,782 | Ф \$ | 16,485 | \$ \$ | 16,225 | Ф \$ | 15,155 | φ \$ | 399 | \$ \$ | 1,026 |
| Coverage ratio | Ψ | 0.12% | Ψ | 0.11% | Ψ | 0.11% | Ψ | 0.11% | Ψ | 0.11% | Ψ | 399 | Ψ | 1,020 |
| · · | | 0.1270 | | 0.1170 | | 0.1170 | | 0.1170 | | 0.1170 | | | | |
| Mortgage - Legacy Allowance for loan losses | ф | 27 | ው | 27 | \$ | 24 | Ф | 34 | æ | 37 | Φ. | | æ | (10) |
| Total consumer loans | \$ \$ | 2 <i>1</i> 1,141 | \$ \$ | 1,228 | \$ \$ | 31 1,315 | \$ \$ | 1,433 | \$ \$ | 37 1,546 | \$ \$ | (87) | \$ \$ | (10) (405) |
| Coverage ratio | Φ | 2.35% | φ | 2.23% | φ | 2.35% | φ | 2.36% | φ | 2.37% | φ | (01) | φ | (403) |
| Total Mortgage | | 2.0070 | | 2.2070 | | 2.0070 | | 2.0070 | | 2.07 70 | | | | |
| Allowance for loan losses | \$ | 46 | \$ | 44 | \$ | 49 | \$ | 52 | \$ | 53 | \$ | 2 | \$ | (7) |
| Total consumer loans | \$ | 17,322 | \$ | 17,010 | \$ | 17,800 | \$ | 17,658 | \$ | 16,701 | \$ | 312 | \$ | 621 [′] |
| Coverage ratio | | 0.27% | | 0.26% | | 0.27% | | 0.29% | | 0.32% | | | | |
| Consumer Other (1)(4) | | | | | | | | | | | | | | |
| Allowance for loan losses | \$ | 9 | | | | | | | | | \$ | 9 | \$ | 9 |
| Total consumer loans | \$ | 201 | | | | | | | | | \$ | 201 | \$ | 201 |
| Coverage ratio | | 4.65% | | | | | | | | | | | | |
| Corporate Finance (1) | | | | | | | | | | | | | | |
| Allowance for loan losses | \$ | 77 | \$ | 75 | \$ | 87 | \$ | 96 | \$ | 77 | \$ | 2 | \$ | = |
| Total commercial loans | \$ | 5,688 | \$ | 5,033 | \$ | 4,795 | \$ | 5,001 | \$ | 4,636 | \$ | 655 | \$ | 1,052 |
| Coverage ratio | | 1.35% | | 1.50% | | 1.81% | | 1.91% | | 1.66% | | | | |
| Corporate and Other (1) | | | | | | | | | | | | | | |
| Allowance for loan losses | \$ | 1 | \$ | 2 | \$ | 0 | \$ | 2 | \$ | 1 | \$ | (1) | \$ | - |
| Total commercial loans | \$ | 129 | \$ | 165 | \$ | 142 | \$ | 135 | \$ | 126 | \$ | (36) | \$ | 3 |
| Coverage ratio | | 0.69% | | 0.93% | | 0.34% | | 1.31% | | 1.15% | | | | |
| | | | | | | | | | | | | | | |

⁽¹⁾ ALLL coverage ratios are based on the domestic allowance as a percentage of finance receivables and loans reported at their gross carrying value, which includes the principal amount outstanding, net of unearned income, unamortized deferred fees reduced by costs on originated loans, unamortized premiums and discounts on purchased loans, unamortized basis adjustments arising from the designation of finance receivables and loans as the hedged item in qualifying fair value hedge relationships, and cumulative principal charge-offs. Excludes loans held at fair value.

⁽²⁾ Includes \$135 million of fair value adjustment for loans in hedge accounting relationships in 4Q19, \$176 million in 3Q19, \$153 million in 2Q19, \$63 million in 1Q19 and \$24 million in 4Q18.

⁽³⁾ Excludes \$135 million of fair value adjustment for loans in hedge accounting relationships in 4Q19, \$176 million in 3Q19, \$153 million in 2Q19, \$63 million in 1Q19 and \$24 million in 4Q18.

⁽⁴⁾ Represents Health Credit Services (HCS) which Ally acquired in 4Q19 (now Ally Lending).

| 10 | : | L :1 | 1: | |
|-----|----|------|------|-----|
| ٠.٦ | ın | hill | ııor | 1.5 |

| (\$ in billions) | | | | QI | JARTE | ERLY TREN | DS | | | CHAN | IGE V | S |
|---|----------|----------------|----|----------------|-------|----------------|----|----------------|----------------------|-------------|-------|--------------|
| | | | | ı | Basel | III Transitio | n | | | | | |
| Capital (1) | <u> </u> | 4Q 19 | _ | 3Q 19 | | 2Q 19 | | 1Q 19 | 4Q 18 | Q 19 | _ | 4Q 18 |
| Risk-weighted assets | \$ | 145.0 | \$ | 146.1 | \$ | 145.9 | \$ | 145.9 | \$ 146.6 | \$ (1.1) | \$ | (1.6) |
| Common Equity Tier 1 (CET1) capital ratio | | 9.5% | | 9.6% | | 9.5% | | 9.3% | 9.1% | | | |
| Tier 1 capital ratio Total capital ratio | | 11.2% 12.8% | | 11.2% 12.8% | | 11.2% 12.7% | | 11.0% 12.5% | 10.8% 12.3% | | | |
| Tangible common equity / Tangible assets (2)(3) | | 7.8% | | 7.8% | | 7.8% | | 7.5% | 7.3% | | | |
| Tangible common equity / Risk-weighted assets (2) | | 9.6% | | 9.7% | | 9.6% | | 9.2% | 8.9% | | | |
| Shareholders' equity | \$ | 14.4 | \$ | 14.5 | \$ | 14.3 | \$ | 13.7 | \$ 13.3 | \$ (0.1) | \$ | 1.1 |
| less: Disallowed DTA Certain AOCI items and other adjustments | | (0.6) | | (0.5) | | (0.1) (0.3) | | (0.1) | (0.1) 0.3 | (0.1) | | 0.1 (0.9) |
| Common Equity Tier 1 capital ⁽⁴⁾ | \$ | 13.8 | \$ | 14.0 | \$ | 13.9 | \$ | 13.6 | \$ 13.4 | \$ (0.2) | \$ | 0.4 |
| Common Equity Tier 1 capital | \$ | 13.8 | \$ | 14.0 | \$ | 13.9 | \$ | 13.6 | \$ 13.4 | \$ (0.2) | \$ | 0.4 |
| add: Trust preferred securities less: Other adjustments | | 2.5 (0.1) | | 2.5 (0.1) | | 2.5 (0.1) | | 2.5 (0.1) | 2.5 (0.1) | - | | - |
| Tier 1 capital | \$ | 16.3 | \$ | 16.4 | \$ | 16.3 | \$ | 16.0 | \$ 15.8 | \$ (0.1) | \$ | 0.5 |
| Tier 1 capital | \$ | 16.3 | \$ | 16.4 | \$ | 16.3 | \$ | 16.0 | \$ 15.8 | \$ (0.1) | \$ | 0.5 |
| add: Qualifying subordinated debt Allowance for loan and lease losses includible in Tier 2 capital and other adjustments | | 1.0 | | 1.0 | | 1.0 | | 1.0 | 1.0 | - | | - |
| Total capital | \$ | 1.2 18.5 | \$ | 1.2 18.6 | \$ | 1.2 18.6 | \$ | 1.2 18.3 | \$ 1.2 18.0 | \$ (0.1) | \$ | 0.5 |
| Total shareholders' equity | \$ | 14.4 | \$ | 14.5 | \$ | 14.3 | \$ | 13.7 | \$ 13.3 | \$ (0.1) | \$ | 1.1 |
| Goodwill and intangible assets, net of deferred tax liabilities | | (0.5) | | (0.3) | | (0.3) | | (0.3) | (0.3) | (0.2) | _ | (0.2) |
| Tangible common equity ⁽²⁾ | \$ | 14.0 | \$ | 14.2 | \$ | 14.0 | \$ | 13.4 | \$ 13.0 | \$ (0.2) | \$ | 1.0 |
| Total assets | \$ | 180.6 | \$ | 181.5 | \$ | 180.4 | \$ | 180.1 | \$ 178.9 | \$ (0.9) | \$ | 1.7 |
| less: Goodwill and intangible assets, net of deferred tax liabilities Tangible assets (3) | \$ | (0.5) 180.2 | | (0.3) 181.2 | \$ | (0.3) | \$ | (0.3) 179.8 | \$ (0.3) 178.6 | \$ (0.2) | \$ | 1.6 |
| Department of the Common and the time 4 metics | | | | | | | | | | | | |
| <u>Denominator for Common equity tier 1 ratio</u> Risk-weighted assets (transition) | \$ | 145.0 | \$ | 146.1 | \$ | 145.9 | \$ | 145.9 | \$ 146.6 | | | |
| DTAs arising from temporary differences that could not be realized through NOL, net of VA and net of DTLs phased-in during transition | | 0.1 | | 0.1 | | 0.2 | | 0.1 | 0.2 | | | |
| Risk-weighted assets (fully phased-in) | \$ | 145.1 | \$ | 146.1 | \$ | 146.0 | \$ | 146.0 | \$ 146.8 | | | |
| Metric | | | | | | | | | | | | |
| Common equity tier 1 ratio (transition) Common equity tier 1 ratio (fully phased-in) (4) | | 9.5% 9.5% | | 9.6% 9.6% | | 9.5% 9.5% | | 9.3% 9.3% | 9.1% 9.1% | | | |
| Common equity deligitatio (tuny phaseurin) | | 3.5% | | 3.0% | | 9.0% | | 3.3% | J. 1 /0 | | | |

Note: Numbers may not foot due to rounding

⁽¹⁾ Basel III rules became effective on January 1, 2015, subject to transition provisions primarily related to deductions and adjustments impacting CET1 capital and Tier 1 capital

⁽²⁾ Represents a non-GAAP financial measure. Tangible Common Equity is a non-GAAP financial measure that is defined as common stockholders' equity less goodwill and identifiable intangible assets, net of deferred tax liabilities. Ally considers various measures when evaluating capital adequacy, including tangible common equity. Ally believes that tangible common equity is important because we believe readers may assess our capital adequacy using this measure. Additionally, presentation of this measure allows readers to compare certain aspects of our capital adequacy on the same basis to other companies in the industry. For purposes of calculating Core return on tangible common equity (For ROTCE), tangible common equity is further adjusted for toco Poli Dalance and net deferred tax asset.

⁽³⁾ Represents a non-GAAP financial measure. Ally defines tangible assets as total assets less goodwill and intangible assets, net of deferred tax liabilities.

⁽⁴⁾ Common Equity Tier 1 ("CET1") capital fully phased-in: Under the Basel III regulatory framework as adopted in the United States, banking organizations like the company are required to comply with a minimum ratio of common equity tier 1 capital to risk-weighted assets (CET1 Capital Ratio). Common equity tier 1 capital generally consists of common stock (plus any related surplus and net of any treasury stock), retained earnings, accumulated other comprehensive income, and minority interests in the common equity of consolidated subsidiaries, subject to specified conditions and adjustments. The obligation to comply with the minimum CET1 Capital Ratio is subject to ongotiods and other provisions under Basel III. Management believes that both the transitional CET1 capital Ratio are helpful to readers in evaluating the company's capital utilization and adequacy in absolute terms and relative to its peers. The fully phased-in CET1 Capital Ratio is a non-GAAP financial measure that is reconciled to the transitional CET1 Capital Ratio above.



(\$ in billions)

| | | | | QUAR | TERLY TRE | NDS | | | | | CHAN | GE VS. | |
|---|------------|----|------|------|-----------|-----|-------|----|------|------|---------|--------|-------|
| Consolidated Available Liquidity | 4Q 19 | 3 | Q 19 | | 2Q 19 | | 1Q 19 | 4 | Q 18 | 3 | Q 19 | 4 | Q 18 |
| Cash and cash equivalents ⁽¹⁾ | \$ 3.1 | \$ | 3.2 | \$ | 3.2 | \$ | 3.5 | \$ | 4.2 | \$ | (0.0) | \$ | (1.1) |
| Highly liquid securities (2) | 24.7 | | 23.5 | | 21.5 | | 20.3 | | 12.8 | | 1.2 | | 11.9 |
| Current committed unused capacity | 2.1 | | 2.0 | | 1.6 | | 1.8 | | 1.9 | | 0.1 | | 0.1 |
| Total current available liquidity | \$ 29.9 | \$ | 28.6 | \$ | 26.3 | \$ | 25.6 | \$ | 19.0 | \$ | 1.3 | \$ | 10.9 |
| Unsecured Long-Term Debt Maturity Profile | 2020 | | 2021 | | 2022 | | 2023 | | 2024 | 2025 | & After | | |
| Consolidated remaining maturities | \$ 2.3 | \$ | 0.7 | \$ | 1.1 | \$ | - | \$ | 1.5 | \$ | 6.8 | | |

⁽¹⁾ May include the restricted cash accumulation for retained notes maturing within the following 30 days and returned to Ally on the distribution date

⁽²⁾ Includes unencumbered UST, Agency debt and Agency MBS

| 10 | in | millions) |
|----|----|-----------|
| | | |

| | | QUARTERLY TRENDS | | | | | | | | | | CHAN | GE VS | š | YEARLY TRENDS | | | | | | | | |
|--|----|-------------------------|----|-------------------------|----|-------------------------|----|-------------------------|----|-------------------------|----|--------------------------|-------|--------------------------|---------------|-------------------------|----|-------------------------|----|-----------------------|--|--|--|
| Average Balance Details | | 4Q 19 | | 3Q 19 | | 2Q 19 | | 1Q 19 | | 4Q 18 | | 3Q 19 | | 4Q 18 | | FY 2019 | | FY 2018 | CI | HANGE | | | |
| Retail Auto Loans | \$ | 72,626 | \$ | 73,162 | \$ | 72,274 | \$ | 70,981 | \$ | 69,982 | \$ | (536) | \$ | 2,644 | \$ | 72,268 | \$ | 69,804 | \$ | 2,464 | | | |
| Auto Lease (net of dep) | | 8,749 | | 8,525 | | 8,370 | | 8,389 | | 8,516 | | 224 | | 233 | | 8,509 | | 8,590 | | (81) | | | |
| Commercial Auto | | 31,921 | | 33,273 | | 34,757 | | 35,641 | | 36,815 | | (1,352) | | (4,894) | | 33,886 | | 35,570 | | (1,684) | | | |
| Corporate Finance | | 5,526 | | 5,166 | | 5,080 | | 4,825 | | 4,402 | | 360 | | 1,124 | | 5,162 | | 4,235 | | 927 | | | |
| Mortgage (1) | | 17,140 | | 17,723 | | 17,841 | | 17,186 | | 16,602 | | (583) | | 538 | | 17,473 | | 15,295 | | 2,178 | | | |
| Cash, Securities and Other ⁽¹⁾ | _ | 37,867 | _ | 36,467 | _ | 36,348 | _ | 34,987 | _ | 33,511 | \$ | 1,400 | _ | 4,356 | _ | 36,434 | _ | 32,079 | _ | 4,355 | | | |
| Total Earning Assets Interest Revenue | \$ | 173,829 | \$ | 174,316 | \$ | 174,670 | \$ | 172,009 | \$ | 169,828 | \$ | (487) | \$ | 4,001 | \$ | 173,732 8,876 | \$ | 165,573 | \$ | 8,159 849 | | | |
| Unsecured Debt (ex. Core OID balance) (2)(5) | \$ | 2,180 | • | 2,257 | • | 2,252 | \$ | 2,187 | \$ | 2,168 | \$ | (77) | \$ | 12 (1,222) | \$ | • | • | 8,027 15,287 | \$ | | | | |
| Secured Debt (ex. Core Old balance) | ф | 12,741 9,563 | \$ | 13,164 9,860 | \$ | 12,749 13,722 | Ф | 12,664 16,163 | Ф | 13,963 18,029 | ф | (423) (297) | Ф | (8,466) | Ф | 12,831 12,302 | \$ | 18,346 | Ф | (2,456) (6,044) | | | |
| Deposits (3) | | 120,057 | | 117,638 | | 114,392 | | 109,309 | | 103,802 | | 2,419 | | 16,255 | | 115,385 | | 99,189 | | 16,196 | | | |
| Other Borrowings (4) | | 18,000 | | 19,996 | | 20,720 | | 21,712 | | 22,451 | | • | | | | 20,097 | | 21,070 | | (973) | | | |
| Total Funding Sources (ex. Core OID balance) (2) | | | • | | • | | _ | | \$ | | \$ | (1,996) | • | (4,451) | _ | | \$ | | _ | | | | |
| Interest Expense (ex. Core OID) (2) | Þ | 160,361 1,016 | \$ | 160,658 1,062 | \$ | 161,583 1,088 | \$ | 159,848 1,048 | Þ | 158,245 1,005 | Þ | (297) | \$ | 2,116 12 | \$ | 160,615 4,214 | Þ | 153,892 3,551 | \$ | 6,724 664 | | | |
| , | | | | | | | | | | | | (46) | | | | | | | | | | | |
| Net Financing Revenue (ex. Core OID) (2) | \$ | 1,164 | \$ | 1,195 | \$ | 1,164 | \$ | 1,139 | \$ | 1,163 | \$ | (31) | \$ | 1 | \$ | 4,662 | \$ | 4,476 | \$ | 185 | | | |
| Net Interest Margin (yield details) | | | | | | | | | | | | | | | | | | | | | | | |
| Retail Auto Loan | | 6.68% | | 6.66% | | 6.58% | | 6.47% | | 6.39% | | 0.02% | | 0.29% | | 6.60% | | 6.14% | | 0.46% | | | |
| memo: retail auto hedge impact | | -0.07% | | 0.01% | | 0.02% | | 0.01% | | 0.05% | | -0.08% | | -0.12% | | -0.01% | | 0.00% | | -0.01% | | | |
| Auto Lease (net of dep) | | 5.19% | | 6.24% | | 5.94% | | 5.56% | | 5.82% | | -1.05% | | -0.63% | | 5.74% | | 5.40% | | 0.34% | | | |
| Commercial Auto | | 4.25% | | 4.59% | | 4.75% | | 4.80% | | 4.55% | | -0.34% | | -0.30% | | 4.61% | | 4.26% | | 0.35% | | | |
| Corporate Finance Mortgage | | 6.65% 3.46% | | 7.14% 3.51% | | 7.66% 3.71% | | 7.48% 3.82% | | 7.48% 3.73% | | -0.49% -0.05% | | -0.83% -0.27% | | 7.23% 3.63% | | 7.58% 3.64% | | -0.35% -0.01% | | | |
| | | | | | | | | | | | | | | | | | | | | | | | |
| Cash, Securities and Other ⁽¹⁾ Total Earning Assets | _ | 2.71% 4.97% | | 2.82% 5.14% | | 2.96% 5.17% | | 3.09% 5.16% | _ | 3.02% 5.06% | | -0.11% - 0.17% | | -0.31% - 0.09% | | 2.88% 5.11% | | 2.74% 4.85% | | 0.14% 0.26% | | | |
| Unsecured Debt (ex. Core OID & Core OID balance) (2)(5) | | 6.20% | | 6.15% | | 6.32% | | 6.37% | | 6.14% | | 0.05% | | 0.06% | | 6.26% | | 5.80% | | 0.46% | | | |
| Secured Debt | | 2.92% | | 3.02% | | 3.16% | | 3.11% | | 2.95% | | -0.10% | | -0.03% | | 3.07% | | 2.71% | | 0.36% | | | |
| Deposits (3) | | 2.11% | | 2.22% | | 2.29% | | 2.20% | | 2.00% | | -0.11% | | 0.11% | | 2.20% | | 1.75% | | 0.45% | | | |
| Other Borrowings (4) | | 2.42% | | 2.48% | | 2.48% | | 2.48% | | 2.33% | | -0.06% | | 0.09% | | 2.47% | | 2.06% | | 0.41% | | | |
| Total Funding Sources (ex. Core OID & Core OID balance) (2) | | 2.51% | | 2.62% | | 2.70% | | 2.66% | | 2.52% | | -0.11% | | -0.01% | - | 2.62% | | 2.31% | | 0.31% | | | |
| NIM (as reported) | | 2.64% | | 2.70% | | 2.66% | | 2.67% | | 2.66% | | -0.06% | | -0.02% | | 2.67% | | 2.65% | | 0.02% | | | |
| NIM (ex. Core OID & Core OID balance) (2) | | 2.66% | | 2.72% | | 2.67% | | 2.69% | | 2.72% | | -0.06% | | -0.06% | | 2.68% | | 2.70% | | -0.02% | | | |
| Ally Bank Deposits | | | | | | | | | | | | | | | | | | | | | | | |
| Key Deposit Statistics | | | | | | | | | | | | | | | | | | | | | | | |
| Average retail CD maturity (months) | | 20.1 | | 20.3 | | 20.6 | | 20.9 | | 21.3 | | (0.3) | | (1.3) | | | | | | | | | |
| Average retail deposit rate | | 2.02% | | 2.14% | | 2.22% | | 2.14% | | 1.93% | | | | | | | | | | | | | |
| End of Period Deposit Levels | | | | | | | | | | | | | | | | | | | | | | | |
| Retail | \$ | 103,734 | \$ | 101,295 | \$ | 98,600 | \$ | 95,423 | \$ | 89,121 | \$ | 2,439 | \$ | 14,613 | | | | | | | | | |
| Brokered & other ⁽³⁾ | | 17,018 | | 17,935 | | 17,725 | | 17,876 | | 17,057 | | (917) | | (39) | | | | | | | | | |
| Total deposits | \$ | 120,752 | \$ | 119,230 | \$ | 116,325 | \$ | 113,299 | \$ | 106,178 | \$ | 1,522 | \$ | 14,574 | | | | | | | | | |
| Deposit Mix | | | | | | | | | | | | | | | | | | | | | | | |
| Retail CD | | 37% | | 36% | | 34% | | 34% | | 34% | | | | | | | | | | | | | |
| MMA/OCA/Charling | | 49% | | 49% | | 51% | | 50% | | 50% | | | | | | | | | | | | | |
| MMA/OSA/Checking | | | | | | | | | | | | | | | | | | | | | | | |

^{(1) &#}x27;Other' includes held-for-investment consumer loans associated with Health Credit Services (HCS), now Ally Lending.

⁽²⁾ Represents a non-GAAP financial measure. Excludes Core OID from interest expense and Core OID balance from Unsecured Debt.

⁽³⁾ Includes retail, brokered, and other deposits. Brokered includes sweep deposits. Other includes mortgage escrow and other deposits.

(4) Includes Demand Notes, FHLB Borrowings and Repurchase Agreements.

⁽⁵⁾ Includes trust preferred securities.

ALLY FINANCIAL INC. ALLY BANK CONSUMER MORTGAGE HFI PORTFOLIOS (PERIOD-END)



(\$ in billions)

| (# III Billions) | HISTORICAL QUARTERLY TRENDS | | | | | | | | | | | | | |
|---|-----------------------------|------------|----------|------------|-----------|------------|-----------|------------|----------|------------|--|--|--|--|
| Mortgage Finance HFI Portfolio | | IQ 19 | 3 | 3Q 19 | 2 | 2Q 19 | , | IQ 19 | 4Q 18 | | | | | |
| Loan Value | | | | | | | | | | | | | | |
| Gross carry value | \$ | 16.2 | \$ | 15.8 | \$ | 16.5 | \$ | 16.2 | \$ | 15.2 | | | | |
| Net carry value | \$ | 16.2 | \$ | 15.8 | \$ | 16.5 | \$ | 16.2 | \$ | 15.1 | | | | |
| Estimated Pool Characteristics | | | | | | | | | | | | | | |
| % Second lien | | 0.0% | | 0.0% | | 0.0% | | 0.0% | | 0.0% | | | | |
| % Interest only | | 0.0% | | 0.0% | | 0.1% | | 0.1% | | 0.1% | | | | |
| % 30+ Day delinquent | | 0.5% | | 0.8% | | 0.6% | | 0.4% | | 0.5% | | | | |
| % Low/No documentation | | 0.1% | | 0.1% | | 0.1% | | 0.0% | | 0.0% | | | | |
| % Non-primary residence | | 4.5% | | 4.5% | | 4.7% | | 4.6% | | 4.4% | | | | |
| Refreshed FICO | | 774 | | 774 | | 774 | | 772 | | 774 | | | | |
| Wtd. Avg. LTV/CLTV (1) | | 60.3% | | 60.7% | | 60.6% | | 60.7% | | 59.6% | | | | |
| Corporate Other Legacy Mortgage HFI Portfolio Loan Value Gross carry value Net carry value | \$ \$ | 1.1 1.1 | \$ \$ | 1.2 1.2 | \$ | 1.3 1.3 | \$ | 1.4 1.4 | \$ \$ | 1.5 1.5 | | | | |
| • | · | | · | | · | | · | | · | | | | | |
| Estimated Pool Characteristics | | | | | | | | | | | | | | |
| % Second lien | | 13.9% | | 14.0% | | 15.2% | | 15.6% | | 15.4% | | | | |
| % Interest only | | 0.1% | | 0.1% | | 0.2% | | 0.3% | | 0.2% | | | | |
| % 30+ Day delinquent | | 5.4% | | 5.2% | | 5.7% | | 5.4% | | 5.4% | | | | |
| % Low/No documentation | | 23.5% | | 23.2% | | 23.2% | | 23.2% | | 23.3% | | | | |
| % Non-primary residence | | 7.2% | | 7.1% | | 7.4% | | 7.5% | | 7.6% | | | | |
| Refreshed FICO | | 730 | | 731 | | 731 | | 729 | | 730 | | | | |
| Wtd. Ava. LTV/CLTV ⁽¹⁾ | | 63.8% | | 64.5% | | 65.4% | | 65.9% | | 65.8% | | | | |

⁽¹⁾ First lien only. Updated home values derived using a combination of appraisals, Broker Price opinion (BPOs), Automated valuation models (AVMs) and Metropolitan statistical area (MSA) level house price indices.

| (\$ in millions, shares in thousands) | QUARTERLY TRENDS | | | | | | | | | | | CHAN | GE VS | S | | | | | | |
|--|------------------|--------------------|----------|---------------|----------|---------------|----------|---------------|----------|--------------------|----------|-------------------|----------|--------------------|----------|--------------------|----------|--------------------|----------|----------------------|
| Earnings Per Share Data | | 4Q 19 | | 3Q 19 | _ | 2Q 19 | | 1Q 19 | _ | 4Q 18 | | 3Q 19 | | 4Q 18 | | Y 2019 | | Y 2018 | | HANGE |
| GAAP net income attributable to common shareholders | \$ | 378 | \$ | 381 | \$ | 582 | \$ | 374 | \$ | 290 | \$ | (3) | \$ | 88 | \$ | 1,715 | \$ | 1,263 | \$ | 452 |
| Weighted-average common shares outstanding - basic (1) | | 380,793 | | 390,205 | | 398,100 | | 404,129 | | 411,931 | | (9,413) | | (31,138) | | 393,234 | | 425,165 | | (31,931) |
| Weighted-average common shares outstanding - diluted (1) | | 383,391 | | 392,604 | | 399,916 | | 405,959 | | 414,750 | | (9,213) | | (31,359) | | 395,395 | | 427,680 | | (32,285) |
| Issued shares outstanding (period-end) | | 374,332 | | 383,523 | | 392,775 | | 399,761 | | 404,900 | | (9,191) | | (30,568) | | 374,332 | | 404,900 | | (30,568) |
| Net income (loss) per share - basic ⁽¹⁾ | \$ | 0.99 | \$ | 0.98 | \$ | 1.46 | \$ | 0.93 | \$ | 0.70 | \$ | 0.02 | \$ | 0.29 | \$ | 4.36 | \$ | 2.97 | \$ | 1.39 |
| Net income (loss) per share - diluted ⁽¹⁾ | \$ | 0.99 | \$ | 0.97 | \$ | 1.46 | \$ | 0.92 | \$ | 0.70 | \$ | 0.02 | \$ | 0.29 | \$ | 4.34 | \$ | 2.95 | \$ | 1.38 |
| Adjusted Earnings per Share ("Adjusted EPS") Numerator | | | | | | | | | | | | | | | | | | | | |
| GAAP net income attributable to common shareholders | \$ | 378 | \$ | 381 | \$ | 582 | \$ | 374 | \$ | 290 | \$ | (3) | \$ | 88 | \$ | 1,715 | \$ | 1,263 | \$ | 452 |
| Discontinued operations, net of tax | | 3 | | - | | 2 | | 1 | | (1) | | 3 | | 4 | | 6 | | | | 6 |
| Core OID | | 8 | | 7 | | 7 | | 7 | | 23 | | 0 | | (15) | | 29 | | 86 | | (57) |
| Change in the fair value of equity securities (2) | | (29) | | 11 | | (2) | | (70) | | 95 | | (40) | | (124) | | (89) | | 121 | | (211) |
| Core OID & change in the fair value of equity securities tax (tax rate 21% starting 1Q18 Significant discrete tax items | 3) | 4 | | (4) | | (1) (201) | | 13 | | (25) | | - 8 | | 29 | | 13 (201) | | (43) | | 56 (201) |
| Core net income attributable to common shareholders (3) | \$ | 364 | \$ | 396 | \$ | 387 | \$ | 325 | \$ | 382 | \$ | (31) | \$ | (18) | \$ | 1,472 | \$ | 1,427 | \$ | 46 |
| Denominator | | | | | | | | | | | | | | | | | | | | |
| Weighted-average common shares outstanding - diluted (1) | | 383,391 | | 392,604 | | 399,916 | | 405,959 | | 414,750 | | (9,213) | | (31,359) | | 395,395 | | 427,680 | | (32,285) |
| Adjusted EPS (4) | \$ | 0.95 | \$ | 1.01 | \$ | 0.97 | \$ | 0.80 | \$ | 0.92 | \$ | (0.06) | \$ | 0.03 | \$ | 3.72 | \$ | 3.34 | \$ | 0.39 |
| Memo | | | | | | | | | | | | | | | | | | | | |
| Original Issue Discount Amortization Expense | | | | | | | | | | | | | | | | | | | | |
| Core original issue discount (Core OID) amortization expense (5) Other OID | \$ | 8 | \$ | 7 3 | \$ | 7 3 | \$ | 7 3 | \$ | 23 2 | \$ | 0 (0) | \$ | (15) | \$ | 29 13 | \$ | 86 15 | \$ | (57) |
| GAAP original issue discount amortization expense | \$ | 11 | \$ | 11 | \$ | 10 | \$ | 10 | \$ | 26 | \$ | 0 | \$ | (15) | \$ | 42 | \$ | 101 | \$ | (2) (59) |
| Outstanding Original Issue Discount Balance | | | | | | | | | | | | | | | | | | | | |
| Core outstanding original issue discount balance (Core OID balance) (6) | \$ | (1,063) | \$ | (1,071) | \$ | (1,078) | \$ | (1,085) | \$ | (1,092) | \$ | 8 | \$ | 29 | \$ | (1,063) | \$ | (1,092) | \$ | 29 |
| Other outstanding OID balance | _ | (37) | _ | (40) | _ | (44) | _ | (39) | _ | (43) | _ | 3 | _ | 6 | _ | (37) | _ | (43) | _ | 6 |
| GAAP outstanding original issue discount balance | \$ | (1,100) | \$ | (1,111) | \$ | (1,122) | \$ | (1,125) | \$ | (1,135) | \$ | 11 | \$ | 35 | \$ | (1,100) | _\$ | (1,135) | \$ | 35 |
| Adjusted Other Revenue | | | _ | | | | _ | | | | | | | | | | _ | | | |
| GAAP Other Revenue | \$ | 487 | \$ | 413 | \$ | 395 | \$ | 466 | \$ | 298 | \$ | 74 | \$ | 189 | \$ | 1,761 | \$ | 1,414 | \$ | 347 |
| Change in the fair value of equity securities (2) Adjusted Other Revenue | \$ | (29) 458 | \$ | 11 424 | \$ | (2) 393 | \$ | (70) 396 | \$ | 95 393 | -\$ | (40) 34 | \$ | (124) 65 | -\$ | (89) 1,672 | \$ | 121 1,535 | \$ | (211) 136 |
| • | - | 430 | - | 424 | Ψ. | 333 | - | 330 | - | 333 | <u> </u> | 34 | <u> </u> | - 65 | - | 1,072 | - | 1,555 | - | 130 |
| Net Financing Revenue (ex. Core OID) | | 4.45- | • | 4.40- | | 4.4=- | | 4.400 | | 4.440 | • | (0.5) | | 40 | | 4.00- | • | 4.005 | | |
| GAAP net financing revenue Core OID | \$ | 1,156 8 | \$ | 1,188 7 | \$ | 1,1 57 | \$ | 1,132 7 | \$ | 1,140 23 | \$ | (32) 0 | \$ | 16 (15) | \$ | 4,633 29 | \$ | 4,390 86 | \$ | 243 (57) |
| Net Financing Revenue (ex. Core OID) | \$ | 1,164 | \$ | 1,195 | \$ | 1,164 | \$ | 1,139 | \$ | 1,163 | \$ | (32) | \$ | (15) 1 | \$ | 4,662 | \$ | 4,476 | \$ | 186 |
| | <u> </u> | 1,104 | <u> </u> | 1,100 | <u> </u> | 1,104 | <u> </u> | 1,100 | <u> </u> | 1,100 | <u> </u> | (02) | <u> </u> | <u>-</u> | <u> </u> | 7,002 | <u> </u> | 4,413 | <u> </u> | |

⁽¹⁾ Includes shares related to share-based compensation that vested but were not yet issued

⁽²⁾ Change in fair value of equity securities impacts the Insurance and Corporate Finance segments. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

⁽³⁾ Core net income attributable to common shareholders is a non-GAAP financial measure that serves as the numerator in the calculations of Adjusted EPS and Core ROTCE and that, like those measures, is believed by management to help the reader better understand the operating performance of the core businesses and their ability to generate earnings. Core net income attributable to common shareholders adjusts GAAP net income attributable to common shareholders for discontinued operations net of tax, tax-effected Core OID expense, significant discrete tax items and tax-effected changes in equity investments measured at fair value.

⁽⁴⁾ Adjusted earnings per share (Adjusted EPS) is a non-GAAP financial measure that adjusts GAAP EPS for revenue and expense items that are typically strategic in nature or that management otherwise does not view as reflecting the operating performance of the compounts of the c

⁽⁵⁾ Core original issue discount (Core OID) amortization expense is a non-GAAP financial measure for OID, primarily related to bond exchange OID which excludes international operations and future issuances.

⁽⁶⁾ Core outstanding original issue discount balance (Core OID balance) is a non-GAAP financial measure for outstanding OID, primarily related to bond exchange OID which excludes international operations and future issuances.



| Tax-effected Core OID balance (21% tax rate starting 4Q17) Adjusted tangible book value (1) Starting and the properties of the properties | (\$ in billions, shares in thousands) | | | | | | | | | | | | |
|--|---|------------|----|---------|------------|-------|---------|-------|---------|----|---------|----|----------|
| Numerator GAAP Common shareholder's equity \$ 14.4 \$ 14.5 \$ 14.3 \$ 13.7 \$ 13.3 \$ (0.0) \$ 1.1 Goodwill and identifiable intangibles, net of DTLs (0.5) (0.3) (0.3) (0.3) (0.3) (0.3) (0.2) (0.2) Tangible common equity 14.0 14.2 14.0 13.4 13.0 (0.2) 1.0 Tax-effected Core OID balance (21% tax rate starting 4Q17) (0.8) (0.8) (0.9) (0.9) (0.9) 0.0 0.0 Adjusted tangible book value (1) \$ 13.1 \$ 13.3 \$ 13.2 \$ 12.6 \$ 12.1 \$ (0.2) \$ 1.0 Denominator Issued shares outstanding (period-end, thousands) 374,332 383,523 392,775 399,761 404,900 (9,191) (30,568) GAAP Common shareholder's equity per share \$ 38.5 \$ 37.7 \$ 36.4 \$ 34.3 \$ 32.8 \$ 0.8 \$ 5.7 | | | | | CHANGE VS. | | | | | | | | |
| GAAP Common shareholder's equity \$ 14.4 \$ 14.5 \$ 14.3 \$ 13.7 \$ 13.3 \$ (0.0) \$ 1.1 Goodwill and identifiable intangibles, net of DTLs (0.5) (0.3) (0.3) (0.3) (0.3) (0.3) (0.2) (0.2) Tangible common equity 14.0 14.2 14.0 13.4 13.0 (0.2) 1.0 Tax-effected Core OID balance (21% tax rate starting 4Q17) (0.8) (0.8) (0.9) (0.9) (0.9) (0.9) 0.0 0.0 Adjusted tangible book value (1) \$ 13.1 \$ 13.3 \$ 13.2 \$ 12.6 \$ 12.1 \$ (0.2) \$ 1.0 Denominator Issued shares outstanding (period-end, thousands) 374,332 383,523 392,775 399,761 404,900 (9,191) (30,568) GAAP Common shareholder's equity per share \$ 38.5 \$ 37.7 \$ 36.4 \$ 34.3 \$ 32.8 \$ 0.8 \$ 5.7 | Adjusted Tangible Book Value Per Share ("Adjusted TBVPS") Information | 4Q 19 | | 3Q 19 | 2Q 19 | 1Q 19 | | 4Q 18 | | | 3Q 19 | | 4Q 18 |
| Goodwill and identifiable intangibles, net of DTLs (0.5) (0.3) (0.3) (0.3) (0.3) (0.3) (0.2) (0.2) (0.2) Tangible common equity 14.0 14.2 14.0 13.4 13.0 (0.2) 1.0 Tax-effected Core OID balance (21% tax rate starting 4Q17) (0.8) (0.8) (0.8) (0.9) (0.9) (0.9) (0.9) (0.9) 0.0 Adjusted tangible book value (1) \$ 13.1 \$ 13.3 \$ 13.2 \$ 12.6 \$ 12.1 \$ (0.2) \$ 1.0 Denominator Issued shares outstanding (period-end, thousands) 374,332 383,523 392,775 399,761 404,900 (9,191) (30,568) GAAP Common shareholder's equity per share \$ 38.5 \$ 37.7 \$ 36.4 \$ 34.3 \$ 32.8 \$ 0.8 \$ 5.7 | | | | | | | | | | | | | |
| Tangible common equity | · | \$ | \$ | | \$ | \$ | | \$ | | \$ | | \$ | |
| Tax-effected Core OID balance (21% tax rate starting 4Q17) Adjusted tangible book value (1) Start (0.8) Adjusted tangible book value (1) Start (0.8) Adjusted tangible book value (1) Start (0.8) Start (0.8) Start (0.9) S | 3 , | | | | | | | | | | | | |
| Adjusted tangible book value (1) \$ 13.1 \$ 13.3 \$ 13.2 \$ 12.6 \$ 12.1 \$ (0.2) \$ 1.0 Denominator Issued shares outstanding (period-end, thousands) 374,332 383,523 392,775 399,761 404,900 (9,191) (30,568 | Tangible common equity | 14.0 | | 14.2 | 14.0 | | 13.4 | | 13.0 | | (0.2) | | 1.0 |
| Denominator Issued shares outstanding (period-end, thousands) 374,332 383,523 392,775 399,761 404,900 (9,191) (30,568 GAAP Common shareholder's equity per share \$ 38.5 \$ 37.7 \$ 36.4 \$ 34.3 \$ 32.8 \$ 0.8 \$ 5.7 | | (8.0) | | (8.0) | (0.9) | | (0.9) | | (0.9) | | 0.0 | | 0.0 |
| Issued shares outstanding (period-end, thousands) 374,332 383,523 392,775 399,761 404,900 (9,191) (30,568 GAAP Common shareholder's equity per share \$ 38.5 \$ 37.7 \$ 36.4 \$ 34.3 \$ 32.8 \$ 0.8 \$ 5.7 | Adjusted tangible book value (1) | \$ 13.1 | \$ | 13.3 | \$ 13.2 | \$ | 12.6 | \$ | 12.1 | \$ | (0.2) | \$ | 1.0 |
| GAAP Common shareholder's equity per share \$ 38.5 \$ 37.7 \$ 36.4 \$ 34.3 \$ 32.8 \$ 0.8 \$ 5.7 | <u>Denominator</u> | | | | | | | | | | | | |
| | Issued shares outstanding (period-end, thousands) | 374,332 | | 383,523 | 392,775 | | 399,761 | | 404,900 | | (9,191) | | (30,568) |
| Goodwill and identifiable intangibles, net of DTLs per share (1.2) (0.7) (0.7) (0.7) (0.7) (0.5) (0.5) | GAAP Common shareholder's equity per share | \$ 38.5 | \$ | 37.7 | \$ 36.4 | \$ | 34.3 | \$ | 32.8 | \$ | 0.8 | \$ | 5.7 |
| | Goodwill and identifiable intangibles, net of DTLs per share | (1.2) | | (0.7) | (0.7) | | (0.7) | | (0.7) | | (0.5) | | (0.5) |
| Tangible common equity per share 37.3 37.0 35.7 33.6 32.1 0.4 5.2 | Tangible common equity per share | 37.3 | | 37.0 | 35.7 | | 33.6 | | 32.1 | | 0.4 | | 5.2 |
| | • | (2.2) | | (2.2) | (2.2) | | (2.1) | | (2.1) | | (0.0) | | (0.1) |
| | | \$ | \$ | | \$ | \$ | | \$ | | \$ | | \$ | 5.1 |

⁽¹⁾ Adjusted tangible book value per share (Adjusted TBVPS) is a non-GAAP financial measure that reflects the book value of equity attributable to shareholders even if Core OID balance were accelerated immediately through the financial statements. As a result, management believes Adjusted TBVPS provides the reader with an assessment of value that is more conservative than GAAP common shareholder's equity per share. Adjusted TBVPS generally adjusts common equity for (1) goodwill and identifiable intangibles, net of DTLs, and (2) tax-effected Core OID balance to reduce tangible common equity in the event the corresponding discounted bonds are redeemed/tendered.



| (\$ in millions) unless noted otherwise | QUARTERLY TRENDS | | | | | | | | | | CHANGE VS. | | | | | FULL YEAR | | | | | |
|--|------------------|-------|----|-------|----|--------------|-------|-------|-------|-------|------------|-------|-------|-------|---------|-------------|---------|-------|----|-------------|--|
| Core Return on Tangible Common Equity ("Core ROTCE") Numerator | 4Q 19 | | 3 | 3Q 19 | | 19 | 1Q 19 | | 4Q 18 | | 3Q 19 | | 4Q 18 | | FY 2019 | | FY 2018 | | CH | ANGE | |
| GAAP net income attributable to common shareholders | \$ | 378 | \$ | 381 | \$ | 582 | \$ | 374 | \$ | 290 | \$ | (3) | \$ | 88 | \$ | 1,715 | \$ | 1,263 | \$ | 452 | |
| Discontinued operations, net of tax | | 3 | | | | 2 | | 1 | | (1) | | 3 | | 4 | | 6 | | - | | 6 | |
| Core OID | | 8 | | 7 | | 7 | | (70) | | 23 | | (10) | | (15) | | 29 | | 86 | | (57) | |
| Change in the fair value of equity securities (1) | | (29) | | 11 | | (2) | | (70) | | 95 | | (40) | | (124) | | (89) | | 121 | | (211) | |
| Core OID & change in the fair value of equity securities tax (tax rate 21% starting 1Q18) (1) Significant discrete tax items | | 4 | | (4) | | (1) (201) | | 13 | | (25) | | - 8 | | 29 | | 13 (201) | | (43) | | 56 (201) | |
| Core net income attributable to common shareholders (2) | \$ | 364 | \$ | 396 | \$ | 387 | \$ | 325 | \$ | 382 | \$ | (31) | \$ | (18) | \$ | 1,472 | \$ | 1,427 | \$ | 46 | |
| Denominator (2-period average, \$ billions) | | | | | | | | | | | | | | | | | | | | | |
| GAAP shareholder's equity | \$ | 14.4 | \$ | 14.4 | \$ | 14.0 | \$ | 13.5 | \$ | 13.2 | \$ | 0.1 | \$ | 1.3 | \$ | 13.8 | \$ | 13.4 | \$ | 0.5 | |
| Goodwill & identifiable intangibles, net of deferred tax liabilities ("DTLs") | | (0.4) | | (0.3) | | (0.3) | | (0.3) | | (0.3) | | (0.1) | | (0.1) | | (0.4) | | (0.3) | | (0.1) | |
| Tangible common equity | \$ | 14.1 | \$ | 14.1 | \$ | 13.7 | \$ | 13.2 | \$ | 12.9 | \$ | (0.0) | \$ | 1.2 | \$ | 13.5 | \$ | 13.1 | \$ | 0.4 | |
| Core OID balance | | (1.1) | | (1.1) | | (1.1) | | (1.1) | | (1.1) | | 0.0 | | 0.0 | | (1.1) | | (1.1) | | 0.1 | |
| Net deferred tax asset ("DTA") | | (0.0) | | (0.1) | | (0.1) | | (0.2) | | (0.4) | | 0.1 | | 0.3 | | (0.2) | | (0.4) | | 0.2 | |
| Normalized common equity ⁽³⁾ | \$ | 13.0 | \$ | 12.9 | \$ | 12.5 | \$ | 11.9 | \$ | 11.4 | \$ | 0.1 | \$ | 1.6 | \$ | 12.2 | \$ | 11.6 | \$ | 0.7 | |
| Core Return on Tangible Common Equity ⁽⁴⁾ | | 11.2% | | 12.3% | | 12.4% | | 10.9% | | 13.4% | | | | | | 12.0% | | 12.3% | | | |

⁽¹⁾ Change in fair value of equity securities impacts the Insurance and Corporate Finance segments. Excludes equity fair value adjustments related to ASU 2016-01, which requires change in the fair value of equity securities to be recognized in current period net income as compared to periods prior to 1/1/2018 in which such adjustments were recognized through other comprehensive income, a component of equity.

⁽²⁾ Core net income attributable to common shareholders is a non-GAAP financial measure that serves as the numerator in the calculations of Adjusted EPS and Core ROTCE and that, like those measures, is believed by management to help the reader better understand the operating performance of the core businesses and their ability to generate earnings. Core net income attributable to common shareholders adjusts GAAP net income attributable to common shareholders adjusts GAAP net income attributable to common shareholders for discontinued operations net of tax, tax-effected Core OID expense, significant discrete tax items and tax-effected changes in equity investments measured at fair value.

⁽³⁾ Normalized common equity is a non - GAAP measure calculated using 2 period average

⁽⁴⁾ Core return on tangible common equity (Core ROTCE) is a non-GAAP financial measure that management believes is helpful for readers to better understand the ongoing ability of the company to generate returns on its equity base that supports core operations. For purposes of this calculation, tangible common equity is adjusted for Core OID balance and net DTA. Ally's Core net income attributable to common shareholders for purposes of calculating Core ROTCE is based on the actual effective tax rate for the period adjusted for significant discrete tax items including tax reserve releases, which higher with the methodology used in calculating adjusted earnings per share.

1. In the numerator of Core ROTCE, GAAP net income attributable to common shareholders is adjusted for indiscontinued operations net of tax, tax-effected Core OID, fair value adjustments (net of tax) related to \$4.00 2016-01, and the product of tax related to \$4.00 2016-01, and the produc

compared to prior periods in which such adjustments were recognized through other comprehensive income, a component of equity, and significant discrete tax items that do not relate to the operating performance of the core businesses.

2. In the denominator, GAAP shareholder's equity is adjusted for goodwill and identifiable intangibles net of DTL, Core OID balance, and net DTA.



| (\$ in millions) | | | QL | JARTE | ERLY TREN | DS | | | | | CHAN | GE VS | | FULL YEAR | | | | | | |
|--|-------------|----|---------|-------|-----------|----|-------|----|-------|-------|------|-------|-------|-----------|---------|---------|---------|----|-------|--|
| Adjusted Efficiency Ratio Calculation Numerator | 4Q 19 | | 3Q 19 2 | | 2Q 19 | | 1Q 19 | | 4Q 18 | 3Q 19 | | 4Q 18 | | FY 2019 | | FY 2018 | | СН | IANGE | |
| GAAP noninterest expense | \$ 880 | \$ | 838 | \$ | 881 | \$ | 830 | \$ | 804 | \$ | 42 | \$ | 76 | \$ | 3,429 | \$ | 3,264 | \$ | 165 | |
| Rep and warrant expense | - | | (0) | | (0) | | - | | 1 | | 0 | | (1) | | (0) | | 3 | | (3) | |
| Insurance expense | (238) | | (247) | | (301) | | (227) | | (215) | | 9 | | (23) | | (1,013) | | (955) | | (58) | |
| Adjusted noninterest expense for the Adjusted Efficiency Ratio | \$ 642 | \$ | 591 | \$ | 580 | \$ | 603 | \$ | 590 | \$ | 51 | \$ | 52 | \$ | 2,416 | \$ | 2,312 | \$ | 104 | |
| Denominator | | | | | | | | | | | | | | | | | | | | |
| Total net revenue | \$ 1,643 | \$ | 1,601 | \$ | 1,552 | \$ | 1,598 | \$ | 1,438 | \$ | 42 | \$ | 205 | \$ | 6,394 | \$ | 5,804 | \$ | 590 | |
| Core OID | 8 | | 7 | | 7 | | 7 | | 23 | | 0 | | (15) | | 29 | | 86 | | (57) | |
| Insurance revenue | (352) | | (303) | | (301) | | (372) | | (202) | | (49) | | (150) | | (1,328) | | (1,035) | | (293) | |
| Adjusted net revenue for the Adjusted Efficiency Ratio | \$ 1,299 | \$ | 1,305 | \$ | 1,258 | \$ | 1,233 | \$ | 1,259 | \$ | (7) | \$ | 40 | \$ | 5,095 | \$ | 4,855 | \$ | 240 | |
| Adjusted Efficiency Ratio (1) | 49.4% | | 45.3% | | 46.1% | | 48.9% | | 46.9% | | | | | | 47.4% | | 47.6% | | | |

⁽¹⁾ Adjusted efficiency ratio is a non-GAAP financial measure that management believes is helpful to readers in comparing the efficiency of its core banking and lending businesses with those of its peers. In the numerator of Adjusted efficiency ratio, total noninterest expense is adjusted for Insurance segment expense and Rep and warrant expense. In the denominator, total net revenue is adjusted for Insurance segment revenue and Core OID. See page 11 for the combined ratio for the Insurance segment which management uses as a primary measure of underwriting profitability for the Insurance business.